# Vote 7

# **Department of Social Development**

|                          | 2014/15<br>To be appropriated | 2015/16                                   | 2016/17        |  |  |  |  |  |  |
|--------------------------|-------------------------------|---|----------------|--|--|--|--|--|--|
| MTEF allocations         | R1 755 933 000                | R1 861 296 000                            | R1 963 825 000 |  |  |  |  |  |  |
| Responsible MEC          | Provincial Minister of S      | Provincial Minister of Social Development |                |  |  |  |  |  |  |
| Administering Department | Department of Social          | Department of Social Development          |                |  |  |  |  |  |  |
| Accounting Officer       | Head of Department,           | Head of Department, Social Development    |                |  |  |  |  |  |  |

### Overview

# Core Functions and Responsibilities

The Department of Social Development (DSD) is committed to its two core functions namely:

Creating a caring society through developmental social welfare services; and

Providing opportunities through community development services.

#### Vision

A self-reliant society.

#### Mission

To ensure the provision of a comprehensive network of social development services that enables and empower the poor, the vulnerable and those with special needs.

# **Main Services**

#### Line functions

Provide integrated developmental social welfare services to the poor and vulnerable in partnership with stakeholders and civil society organisations. This includes Care and Services to Older Persons; Services to Persons with Disabilities; Social Relief; Care and Support Services to Families; Child Care and Protection Services; ECD and Partial Care; Child Care and Youth Care Centres; Crime Prevention and Support; Victim Empowerment; Substance Abuse, Prevention and Rehabilitation.

Provide sustainable development programmes which facilitate empowerment of communities, based on empirical research and demographic information: This includes Youth Development; Poverty Alleviation and Sustainable Livelihood; Institutional Capacity Building and Support; and Population Policy Promotion.

# **Support functions**

Provides for the strategic direction and the overall management and administration of the Department. This includes the Office of the Head of Department; Business Planning; Policy Alignment; Communication and Marketing; Financial Management; Supply Chain and Asset Management; Knowledge Management; Monitoring and Evaluation; Facility and Regional Management. The Human Resource Management, Internal Audit and Enterprise Risk Management responsibilities have been corporatized and these functions are centralised at the Department of the Premier.

Provides for the decentralisation, management and administration of services at regional and local level within the department.

# Acts, Rules and Regulations

There are a vast number of acts that have an impact on work done by the department. The following list provides the most important of these acts, conventions and accords:

Constitution of the Republic of South Africa, No. 108 of 1996

Older Persons Act, Number 13 of 2006

Social Service Professions Act, 1978, Amended 1995, 1996 & 1998

Children's Act 38 of 2005, as amended

Prevention and Treatment for Substance Abuse, Act 70 of 2008

Non-profit Organisations Act, No. 71 of 1997

White Paper for Social Welfare (1997)

White Paper Population Policy for South Africa (1998)

Probation Services Act No. 116 of 1991

Probation Services Amendment Act, 2002

Child Justice Act No. 75 of 2008

# Aligning departmental budgets to achieve government's prescribed outcomes

The key priorities of Department of Social Development (DSD) is based on the outcomes, the legislative mandates and various other key outputs (e.g. MTSF) identified by national government as well as the provincial strategic objectives that have implications for the provincial Department of Social Development.

DSD has aligned its priorities to the Provincial Strategic Objective 8 (PSO 8) as well as the national outcomes, with increased funding allocations to service delivery in the priority areas of Early Childhood Development (ECD), Disabilities, Substance Abuse services and Youth Development, amongst others. As in the previous financial year, the budget provision will remain on the priorities identified under PSO 8, the national outcomes, and on meeting the department's increased statutory obligations arising from the promulgation and implementation of the Prevention of and Treatment for Substance Abuse Act, Children's Act, Child Justice Act, and Older Persons Act, amongst others. In the year ahead DSD will continue to increase the availability of funding for welfare and community development services rendered by the NPO sector.

# Key service delivery highlights towards achieving NDP outcomes

South Africa's NDP 2030 envisage the eradicating of poverty and reducing social equality and it is noted that the brunt of poverty and inequality in South Africa is borne by vulnerable groups such as people with disabilities, older persons, children and women. In addressing these inequalities the NDP inter alia focus on reforming two critical areas of social protection namely: the welfare sector and early childhood development.

The following can be reported:

Training for ECD practitioners working in the NPO sector, with a focus on the national curriculum for ECD, and other regulatory requirements; 176 new ECD centres have been registered in 2012/13; 15 ECD programmes have been registered in compliance with the Children's Act and 862 staff has been trained to implement the registered programmes;120 ECD educational toy kits have been purchased for distribution to the sites where the registered programmes are being implemented; and funding has been invested to improve compliance with norms and standards at 285 ECD sites to enable them to be registered and access funding. Cabinet approval of the ECD strategy.

The introduction of nutrition programmes to 101 after-school Mass participation, Opportunity and access; Development and growth centre programme (MOD) in disadvantaged communities.

The expansion of drug treatment and intervention services to 24 sites around the province.

The services to victims of crime and violence have been improved by raising the unit cost funding for shelters, developing norms and standards for facilities and rolling out a therapeutic programme to sentenced children with severe behaviour problems.

Exercise programmes involving older persons have been implemented and funding has been increased to old age homes, service centres, independent and assisted living facilities.

A PSO 8 Disabilities Workgroup has been established with the following objectives: access to education; creating job opportunities and access to assistive devices. The launch of a pilot project on the identification of disabled children and youth at risk in Mfuleni and Vredenburg by the Premier of the Western Cape.

The Children and Family programme has focused on the following interventions in responding to the needs of the community:

Finalised the Policy Guideline on Temporary Safe Care;

Finalised the Provincial Child Protection Strategy;

Developed and implemented a provincial strategy to manage the foster care backlog; and

Approval of the ECD Strategy by the Provincial Cabinet.

The establishment of a PSO 8 youth development workgroup, the drafting of a youth development strategy and the continuation of targeted feeding including MOD centres.

# **Budget Decisions**

The department's plans and budget will continue to be redirected for the most effective and efficient fit between community needs and national and provincial strategic priorities, of which the most significant is Provincial Strategic Objective 8: Promoting social inclusion and reducing poverty. For the 2014/15 financial year, the focus will be directed towards the following:

Family strengthening

Early Childhood Development

Implementation of the Youth strategy

Vulnerable groups, in particular older persons and persons with disabilities

Preventing and reducing violence

Targeted feeding including MOD centres

During this MTEF period, the following strategic decisions will influence the realisation of the strategic outcomes:

Improvements with respect to non-financial data integrity: increase our ability to perform more comprehensive monitoring of partner NPOs and own services. This includes the collection and verification of non-financial data (pre-determined objectives) and putting processes, systems and key controls in place. This is to ensure the validity, accuracy and completeness of performance data, and to make reliable and timely information available throughout the organisation for business decision-making.

Provision is made for the appointment of permanent staff inclusive of the new CFO structure, intensifying training and development of staff, improving systems and re-directing resources to service delivery areas.

Provision for inflationary increases in funding to the NPO sector.

Focus on deepening community based responses such as the day care centres for older persons and People with Disabilities, outpatient treatment programmes for substance abuse, the isibindi programme.

Expansion into rural areas in the VEP programme.

Continue with the optimised management of the department's facilities and provision of services.

Strengthening the feeding programme through the MOD centres.

Continuing the skills development project via the Department's EPWP and youth development programme.

### Other policy developments

The Western Cape Government Policy on the Funding of NGOs for the rendering of Social Welfare Services was reviewed in the last quarter of the 2012/13 financial year and the new policy, renamed as Department of Social Development Policy on the Funding of Non-Government Organisations for the Provision of Social Welfare and Community Development Services was approved for implementation from 1 April 2013.

The White Paper on the Family (2013). The main aim of the White Paper is to foster family well-being, promote and strengthen families; family life and mainstream family issues into government-wide policy-making initiatives. The DSD is currently developing a provincial plan for implementing the White Paper on Families.

A Drug Master Plan has been developed. It aims to ensure coordination of Departments and local authorities and is in line with the new Substance abuse Act. Furthermore, it aims to ensure that the country has a uniform response to substance abuse.

The Quality Assurance Framework for Social Welfare (2013) aims to provide a consistent system and clear standards for evaluating effectiveness and to facilitate continuous improvements within social welfare services.

# 2. Review of the current financial year (2013/14)

During the period under review the following can be reported regarding the programmes:

#### **Older Persons Programme**

The provision of assisted and independent living services confirms the increasing need by older persons for alternative accommodation within communities. The programme continues to maintain and support active ageing activities which broaden services and support available at community based care facilities. The programme has realigned priorities which will yield results in the next two years. The implication of this is that DSD is not able to provide financial support that would enable all old age homes to comply with legislated health and safety norms and standards.

#### Persons with Disabilities Programme

Funding levels for protective workshops and residential facilities for people with disabilities were increased. Provided support to special day care centres for children with severe and profound intellectual disability. Conducted disability mainstreaming training and capacity building attended by DSD officials and people with disabilities from the NGO sector. In partnership with Department of the Premier, Health, Local Government and NGO sector, a special pilot project for the identification of children and youth with disability at risk in two communities (Mfuleni and West Coast) and linking them to available resources was implemented followed by the capacity building and respite care programme for families and careaivers.

# Social Relief of Distress (SRD) Programme

The SRD programme, through its collaboration with SASSA WC; managed to exceed its annual household target for undue Hardship. The set annual target was 1 640 households and the achieved to date is 3 986. This was made possible due to the Special Projects focussing on malnourished families. The difficulty in obtaining source documents (evidence) in respect of SRD beneficiaries who receive the food vouchers from SASSA is still a challenge. The difficulty in obtaining source documents (evidence) in respect of SRD beneficiaries who receive the food vouchers from SASSA is still a challenge.

#### Care and Services to Families

The focus of the programme was on integration, advocacy and capacity building with regards to parenting services. A Parenting Expo was held on 22 June 2013 and brought together beneficiaries and service providers in an effort to promote greater education and access to parenting services. The Annual Parenting Seminar was held on 21 November 2013 to discuss evidence-based practises and learnings with organisations rendering parenting services across the province. Parenting Dialogues was held in Metro South, West Coast and Eden Karoo to strengthen parenting networks in those areas as well as to identify parenting service needs in those areas, with a particular focus on adolescents with parenting responsibilities. The Launch of the Parenting in Africa Network also strengthened the focus on parenting. The Programme also facilitated capacity building on the Integrated Parenting Framework and

establishment of parenting support groups that was attended by NPO and DSD officials. The focus on fathers included capacity building on the DSD Strategy on Fatherhood as well as Fatherhood dialogues with beneficiaries and service providers in Cape Town and Oudtshoorn.

#### **Child Care and Protection**

The Child Protection Register (CPR) was successfully implemented with notable improvement in the Western Cape's statistics on deliberate neglect and abuse of children recorded in the mandatory National Child Protection Register. Funding levels for Child and Youth Care Centres and Drop-In Centres were increased. A first phase programme targeting boys exhibiting behaviours that are extremely difficult to manage was initiated and funded at James House CYCC. As at end of quarter 3, the subprogramme provided training to 3 805 parents of children who are already in the child protection system. This parent education programme is aimed at strengthening their skills and facilitates the return of children back to their parents and families.

#### **ECD** and Partial Care

The Provincial Integrated ECD Strategy was approved by Cabinet. An additional 425 ECD facilities were capacitated to implement a registered ECD Site Learning Programme. 895 ECD Practitioners were also capacitated. An agreement between the City of Cape Town and DSD to waive the municipal zoning requirement in Informal Settlements for Partial Care facilities who wish to register was signed. The increase in DSD transfer budget is marginal. The implication of this is that DSD is not able to provide financial support that would enable all ECDs to comply with legislated health and safety norms and standards.

# **Crime Prevention and Support**

Training conducted to probation practitioners on the Child Justice Act, Specialisation Regulations of Probation Services, the Probation Case Management (PCM) Electronic System and Diversion Programmes, with the objective of strengthening specialised probation service delivery. A booklet with diversion programmes, as a source of information for practitioners and stakeholders, a Procedure Manual and an After-hour Assessment policy document were drafted to regulate and standardise probation services. Two service organisations were granted full diversion accreditation and the Provincial Quality Assurance Team for Diversion Accreditation was appointed by the National Minister.

#### **Victim Empowerment**

Services have been expanded to rural areas and one Metro through the procurement of services from 1 shelter, 6 service organisations (rural areas) and 1 new service organisation located within an urban high risk community (Metro South: Ocean View; Masiphumelele). 60 Members from the Social Service Professions (DSD and CSOs) were trained regarding the Prevention and Combatting of Trafficking in Persons Act (Act 7 of 2013). The Provincial VEP Strategy and accompanying Terms of Reference was approved.

#### Substance Abuse, Prevention and Rehabilitation

The programme piloted the new monitoring tool which is aligned with the Prevention of and Treatment for Substance Abuse Act 70/2008 for all substance abuse treatment programmes. The Programme completed the line monitoring process at all funded Organisations. Community based treatment services for children has been expanded through two pilots programmes, one in Steenberg and one in Hout Bay.

#### Institutional Capacity Building

The Walk-in Centre has evolved as a point where NPOs come to ensure that they sustain their compliance status to the NPO act. The pre/post training assessment indicated that those NPOs that attended the training demonstrated a significant increase in knowledge in organisational management. The NPO programme greatly improved the governance capability of the NPOs.

## Poverty Alleviation & Sustainable Livelihoods

Extended MOD centre feeding sites from 72 to 101 reaching 15 400 participants on a given day. Because of the provision of food, the participation of leaners in the after school programme improved. The targeted feeding programme has expanded to include households and individuals faced with hunger and malnutrition.

#### Youth Development

Through the Extended Public Works Programme (EPWP), 1 025 work opportunities were created for unemployed individuals. Funding to service providers was increased to service more than 9 000 young people in skills development. One hundred and eighty (180) youth were exposed to leadership development through the provision of a youth camp targeting out of school youth.

# **Population Policy Promotion**

The social and population research reports provide valuable base line data and scientific evidence for the Departmental Programmes for strategy and programme development. Since 2012/13 there was a shift toward more programme evaluation research. In particular, evaluation research was conducted for the Family, Substance Abuse and Persons with Disability programmes. The purpose of the evaluation research is to inform the programmes regarding implementation processes and the effectiveness of the programme. The department has successfully mapped all social service delivery points and service delivery areas in the Province. This information will now be used to inform planning, do gap analysis, and inform spatial planning and to do access mapping to improve social service delivery.

# 3. Outlook for the coming financial year (2014/15)

The Department provides a range of services aimed at meeting the South African state's constitutional obligations toward the care, protection and development of vulnerable persons.

Over the MTEF the Department aims to increase the number of children who can access registered, subsidised early childhood development (ECD) services, while support to Persons with Disabilities will continue with an emphasis on community responsive programmes. The Department will also seek to further increase the accessibility of treatment and interventions for drug and alcohol related harms, especially through expansion of outpatient care and early intervention services. A special focus has also been placed on victim empowerment services, with an amount of R14.856 million allocated for shelters to victims of gender based violence over the MTEF. During this period victim empowerment services will also be expanded further into rural areas.

Within these categories of service, the Department will continue to expand community based care models, such as day care and service centres for older persons and people with disabilities, as well as assisted living for older persons. Residential care programmes across all categories will continue to be essential to the Department, but such institutional care is generally regarded as a final resort, where other community-based care options are found to be impractical or inappropriate. To this end, the Department will continue

to focus on optimising the management of facilities and provision of services over the full continuum of care.

Targeted nutrition programmes in vulnerable communities (including MOD centres) and the implementation of the department's youth development strategy will continue.

The bulk of the services described above are rendered through transfers of funding to NGOs. The Department is currently in the process of strengthening its systems to provide assurance for reporting, governance, administration and financial management of the funding that is transferred for this purpose. Consolidating and strengthening these management systems will remain a major focus for the department over the MTEF.

The department's plans and budget will continue to be redirected for the most effective and efficient fit between community needs and national and provincial strategic priorities, of which the most significant is Provincial Strategic Objective 8: Promoting social inclusion and reducing poverty.

# 4. Receipts and financing

# Summary of receipts

Table 4.1 hereunder gives the sources of funding for the vote.

Table 4.1 Summary of receipts

|   |                 | Outcome         |                 |                                       |                                |                          |           | Medium-term es                               | stimate   |           |
|---|-----------------|-----------------|-----------------|---------------------------------------|--------------------------------|--------------------------|-----------|--|-----------|-----------|
| Receipts<br>R'000   | Audited 2010/11 | Audited 2011/12 | Audited 2012/13 | Main<br>appro-<br>priation<br>2013/14 | Adjusted appropriation 2013/14 | Revised estimate 2013/14 | 2014/15   | % Change from<br>Revised estimate<br>2013/14 | 2015/16   | 2016/17   |
| Treasury funding  |                 |                 |                 |                                       |                                |                          |           |  |           |           |
| Equitable share   | 1 197 678       | 1 308 398       | 1 389 868       | 1 576 792                             | 1 576 792                      | 1 575 355                | 1 752 491 | 11.24  | 1 860 381 | 1 962 862 |
| Conditional grants  |                 | 4 704           |                 |                                       |                                |                          | 2 580     |  |           |           |
| Social Sector EPWP Incentive<br>Grant for Provinces                         |                 | 4 704           |                 |                                       |                                |                          | 2 580     |  |           |           |
| Financing   | 17 694          |                 | 8 454           |                                       | 9 642                          | 9 642                    |           | (100.00)                                     |           |           |
| Provincial Revenue Fund   | 17 694          |                 | 8 454           |                                       | 9 642                          | 9 642                    |           | ( 100.00)                                    |           |           |
| Total Treasury funding  | 1 215 372       | 1 313 102       | 1 398 322       | 1 576 792                             | 1 586 434                      | 1 584 997                | 1 755 071 | 10.73  | 1 860 381 | 1 962 862 |
| Departmental receipts Sales of goods and services other than capital assets | 456             | 568             | 662             | 605                                   | 605                            | 638                      | 635       | (0.47)                                       | 668       | 686       |
| Interest, dividends and rent on land  | 17              | 25              | 23              | 25                                    | 25                             | 20                       | 27        | 35.00  | 30        | 32        |
| Financial transactions in assets and liabilities                            | 6 338           | 3 307           | 3 220           | 180                                   | 180                            | 1 589                    | 200       | ( 87.41)                                     | 217       | 245       |
| Total departmental receipts   | 6 811           | 3 900           | 3 905           | 810                                   | 810                            | 2 247                    | 862       | ( 61.64)                                     | 915       | 963       |
| Total receipts  | 1 222 183       | 1 317 002       | 1 402 227       | 1 577 602                             | 1 587 244                      | 1 587 244                | 1 755 933 | 10.63  | 1 861 296 | 1 963 825 |

#### Summary of receipts:

Total receipts are expected to increase by R168.689 million or 10.63 per cent from R1.587 billion from the 2013/14 (revised estimate) to R1.756 billion in 2014/15, and is expected to continue increasing over the 2014 MTEF to R1.964 billion in 2016/17.

#### Treasury funding:

Equitable share financing is the main contributor to departmental receipts. Funding from this source of revenue will increase from R1.575 billion in 2013/14 (revised estimate) to R1.752 billion in 2014/15 and is expected to continue increasing over the 2014 MTEF to R1.963 billion in 2016/17.

### Departmental receipts:

Departmental receipts are expected to increase by 6.42 per cent from the adjusted appropriation of R810 000 in 2013/14 to R862 000 in 2014/15. The main source of departmental receipts over the 2014 MTEF relates to administrative fees, recorded under the sale of goods and services other than capital assets.

# Donor funding (excluded from vote appropriation)

None.

# 5. Payment summary

# Key assumptions

The growth within Compensation of Employees (CoE), goods and services, transfer and capital was based on the following factors:

Inflationary increases including salaries;

Increasing the staff establishment;

Review of the Accounting Officer's system and procurement planning;

Increases in unit costs to NPOs;

Expansion of services; and

Concluding major capital projects in own facilities mainly.

### National and provincial priorities

The table below reflects the alignment of the national and provincial priorities per programme:

| NDP theme   | OneCape transition                              | PSO linkage                                | APP alignment                       |
|---|---|--|-------------------------------------|
| Chapter 9: Improving<br>Education, Training and<br>Innovation | Educating Cape                                  | PSO 8: ECD Workgroup; PSO 2                | ECD programme                       |
| Chapter 11: Social Protection                                 | Enterprising Cape; Connecting Cape; Living Cape | PSO 8: Disability workgroup                | Disability programme                |
| Chapter 11: Social Protection                                 | Connecting Cape; Living<br>Cape                 | PSO 8: Substance abuse<br>workgroup; PSO 4 | Substance abuse programme           |
| Chapter 11: Social Protection                                 | Connecting Cape; Living<br>Cape                 | PSO 8                                      | Child care and protection programme |

| NDP theme  | OneCape transition  | PSO linkage                             | APP alignment               |
|--|---|---|-----------------------------|
| Chapter 11: Social Protection  | Connecting Cape; Living<br>Cape                                       | PSO 8; PSO 5                            | VEP programme               |
| Chapter 11: Social Protection  | Connecting Cape; Living<br>Cape                                       | PSO 8                                   | Crime prevention programme  |
| Chapter 11: Social Protection  | Connecting Cape   | PSO 8: After school<br>Workgroup; PSO 5 | MOD centres                 |
| Chapter 11: Social Protection  | Connecting Cape; Living<br>Cape                                       | PSO 8                                   | Family programme            |
| Chapter 11: Social Protection  | Connecting Cape; Living<br>Cape                                       | PSO 8, PSO 4                            | Older persons programme     |
| Chapter 11: Social Protection;<br>Chapter 15: Transforming<br>society and uniting the<br>country | Educating Cape; Enterprising<br>Cape; Connecting Cape;<br>Living Cape | PSO 8                                   | Youth development programme |

# **Programme summary**

Table 5.1 below shows the budget or estimated expenditure per programme and Table 5.2 per economic classification (in summary). Details of the Government Financial Statistics (GFS) economic classifications are attached as an annexure to this vote.

Table 5.1 Summary of payments and estimates

|    |                             |           | Outcome   |           |                            |                                |                  |           | Medium-term estimate                    |           |           |  |
|----|-----------------------------|-----------|-----------|-----------|----------------------------|--------------------------------|------------------|-----------|---|-----------|-----------|--|
|    | Programme<br>R'000          | Audited   | Audited   | Audited   | Main<br>appro-<br>priation | Adjusted<br>appro-<br>priation | Revised estimate |           | % Change<br>from<br>Revised<br>estimate |           |           |  |
|    |                             | 2010/11   | 2011/12   | 2012/13   | 2013/14                    | 2013/14                        | 2013/14          | 2014/15   | 2013/14                                 | 2015/16   | 2016/17   |  |
| 1. | Administration              | 177 902   | 184 183   | 177 418   | 175 915                    | 184 559                        | 184 559          | 222 931   | 20.79                                   | 213 578   | 214 566   |  |
| 2. | Social Welfare Services     | 399 573   | 495 472   | 498 903   | 568 034                    | 569 797                        | 569 797          | 615 663   | 8.05                                    | 657 278   | 697 336   |  |
| 3. | Children and Families       | 385 133   | 390 764   | 454 280   | 530 871                    | 527 798                        | 527 798          | 569 418   | 7.89                                    | 620 402   | 655 126   |  |
| 4. | Restorative Services        | 200 532   | 207 312   | 224 905   | 247 597                    | 255 731                        | 255 731          | 279 809   | 9.42                                    | 297 190   | 315 693   |  |
| 5. | Development and Research    | 59 043    | 39 271    | 46 721    | 55 185                     | 49 359                         | 49 359           | 68 112    | 37.99                                   | 72 848    | 81 104    |  |
|    | tal payments and<br>timates | 1 222 183 | 1 317 002 | 1 402 227 | 1 577 602                  | 1 587 244                      | 1 587 244        | 1 755 933 | 10.63                                   | 1 861 296 | 1 963 825 |  |

Note:

Programme 1: MEC total remuneration package: R1 652 224 with effect from 1 April 2013.

Programme 5: National conditional grant: Social Sector EPWP Incentive Grant for Provinces: R2 580 000 (2014/15).

# Summary by economic classification

Table 5.2 Summary of payments and estimates by economic classification

|                                      |           | Outcome   |           |                            |                                |                  |           | Medium-term estimate                    |           |           |  |  |  |
|--------------------------------------|-----------|-----------|-----------|----------------------------|--------------------------------|------------------|-----------|---|-----------|-----------|--|--|--|
| Economic classification<br>R'000     | Audited   | Audited   | Audited   | Main<br>appro-<br>priation | Adjusted<br>appro-<br>priation | Revised estimate |           | % Change<br>from<br>Revised<br>estimate |           |           |  |  |  |
|                                      | 2010/11   | 2011/12   | 2012/13   | 2013/14                    | 2013/14                        | 2013/14          | 2014/15   | 2013/14                                 | 2015/16   | 2016/17   |  |  |  |
| Current payments                     | 516 126   | 549 703   | 613 902   | 669 928                    | 681 883                        | 681 915          | 747 193   | 9.57                                    | 785 930   | 827 817   |  |  |  |
| Compensation of employees            | 369 027   | 398 813   | 453 684   | 521 303                    | 511 173                        | 511 173          | 572 898   | 12.08                                   | 602 601   | 640 619   |  |  |  |
| Goods and services                   | 146 657   | 150 602   | 160 218   | 148 625                    | 170 710                        | 170 742          | 174 295   | 2.08                                    | 183 329   | 187 198   |  |  |  |
| Interest and rent on land            | 442       | 288       |           |                            |                                |                  |           |   |           |           |  |  |  |
| Transfers and subsidies to           | 666 124   | 734 289   | 766 895   | 887 608                    | 875 615                        | 875 615          | 969 441   | 10.72                                   | 1 051 893 | 1 111 175 |  |  |  |
| Departmental agencies and accounts   |           |           | 24        |                            | 23                             | 23               | 24        | 4.35                                    | 27        | 30        |  |  |  |
| Non-profit institutions              | 660 006   | 727 840   | 764 378   | 884 336                    | 871 964                        | 871 964          | 964 195   | 10.58                                   | 1 045 467 | 1 104 417 |  |  |  |
| Households                           | 6 118     | 6 449     | 2 493     | 3 272                      | 3 628                          | 3 628            | 5 222     | 43.94                                   | 6 399     | 6 728     |  |  |  |
| Payments for capital assets          | 34 628    | 32 982    | 21 316    | 20 066                     | 29 746                         | 29 714           | 39 299    | 32.26                                   | 23 473    | 24 833    |  |  |  |
| Buildings and other fixed structures |           |           |           |                            |                                |                  | 17 000    |   |           |           |  |  |  |
| Machinery and equipment              | 34 628    | 32 982    | 21 316    | 20 066                     | 29 746                         | 29 714           | 22 299    | ( 24.95)                                | 23 473    | 24 833    |  |  |  |
| Payments for financial assets        | 5 305     | 28        | 114       |                            |                                |                  |           |   |           |           |  |  |  |
| Total economic classification        | 1 222 183 | 1 317 002 | 1 402 227 | 1 577 602                  | 1 587 244                      | 1 587 244        | 1 755 933 | 10.63                                   | 1 861 296 | 1 963 825 |  |  |  |

# Transfers to public entities

None.

# Transfers to other entities

Table 5.3 Summary of departmental transfers to other entities

|  |                 | Outcome         |                 |                                       |                                |                  |         | Medium-term estimate                               |           |           |  |
|--|-----------------|-----------------|-----------------|---------------------------------------|--------------------------------|------------------|---------|--|-----------|-----------|--|
| Entities<br>R'000  | Audited 2010/11 | Audited 2011/12 | Audited 2012/13 | Main<br>appro-<br>priation<br>2013/14 | Adjusted appropriation 2013/14 | Revised estimate | 2014/15 | % Change<br>from<br>Revised<br>estimate<br>2013/14 | 2015/16   | 2016/17   |  |
| Services to Older Persons                                | 146 625         | 189 371         | 155 716         | 166 940                               | 165 709                        | 165 709          | 174 952 | 189 497.00   | 197 607   | 197 607   |  |
| Services to Persons with<br>Disabilities                 | 47 682          | 70 608          | 74 965          | 86 395                                | 86 395                         | 86 395           | 90 149  | 4.35   | 97 877    | 103 075   |  |
| HIV and Aids   | 11 296          | 8 682           |                 |                                       |                                |                  |         |  |           |           |  |
| Care and Services to Families                            | 35 343          | 33 399          | 35 695          | 40 638                                | 41 322                         | 41 322           | 43 435  | 5.11   | 46 943    | 48 305    |  |
| Child Care and Protection                                | 108 574         | 106 345         | 159 124         | 150 501                               | 149 817                        | 149 817          | 164 072 | 9.51   | 180 658   | 199 022   |  |
| ECD and Partial Care                                     | 177 861         | 183 813         | 186 813         | 249 000                               | 246 427                        | 246 427          | 257 000 | 4.29   | 275 504   | 287 586   |  |
| Child and Youth Care Centres                             | 53 027          | 55 784          | 65 348          | 80 424                                | 80 424                         | 80 424           | 92 200  | 14.64  | 102 925   | 104 974   |  |
| Crime Prevention and Support                             | 5 986           | 6 624           | 7 305           | 8 069                                 | 8 069                          | 8 069            | 10 619  | 31.60  | 11 428    | 12 036    |  |
| Victim Empowerment                                       | 6 883           | 11 951          | 14 006          | 17 667                                | 17 167                         | 17 167           | 24 030  | 39.98  | 25 298    | 26 422    |  |
| Substance Abuse, Prevention and Rehabilitation           | 31 332          | 35 063          | 45 863          | 47 470                                | 47 470                         | 47 470           | 50 901  | 7.23   | 54 238    | 57 112    |  |
| Institutional Capacity Building                          | 1 962           | 1 100           | 1 246           | 1 300                                 | 1 300                          | 1 300            | 1 365   | 5.00   | 1 428     | 1 504     |  |
| Poverty Alleviation and<br>Sustainable Livelihood        | 30 171          | 20 841          | 4 104           | 4 515                                 | 4 115                          | 4 115            | 39 316  | 855.43   | 45 416    | 51 763    |  |
| Youth Development  | 3 264           | 4 167           | 14 193          | 31 417                                | 23 749                         | 23 749           | 16 156  | (31.97)  | 14 255    | 15 011    |  |
| Departmental Agencies (TV Licences)                      |                 |                 | 24              |                                       | 23                             | 24               | 24      |  | 27        | 30        |  |
| Households Other   | 5 173           | 5 867           | 1 181           | 3 000                                 | 2 500                          | 2 499            | 5 000   |  | 6 166     | 6 484     |  |
| Households Social Benefits                               | 945             | 674             | 1 312           | 272                                   | 1 128                          | 1 128            | 222     |  | 233       | 244       |  |
| Total departmental transfers to development corporations | 666 124         | 734 289         | 766 895         | 887 608                               | 875 615                        | 875 615          | 969 441 | 10.72  | 1 051 893 | 1 111 175 |  |

# Transfers to local government

None.

# Departmental Public-Private Partnership (PPP) projects

None.

# 6. Programme description

# **Programme 1: Administration**

**Purpose:** This programme provides the strategic management and support services at all levels of the department i.e. Provincial, Regional, and Facility/Institutional level. The programme consists of the following sub-programmes:

# Analysis per sub-programme

#### Sub-programme 1.1: Office of the MEC

provides political and legislative interface between government, civil society and all other relevant stakeholders

#### **Sub-programme 1.2: Corporate Management Services**

provides for the strategic direction and the overall management and administration of the department to make limited provision for maintenance and accommodation needs

#### Sub-programme 1.3: District Management

provides for the decentralisation, management and administration of services at the regional level within the department

# Changes: Policy, structure, service establishment, etc. Geographic distribution of services

Improvements w.r.t. non-financial data integrity: increase our ability to perform more comprehensive monitoring of partner NPOs and own services. This includes the collection and verification of non-financial data (pre-determined objectives) and putting processes, systems and key controls in place. This is to ensure the validity, accuracy and completeness of performance data, and to make reliable and timely information available throughout the organisation for business decision-making.

Provision is made for the appointment of permanent staff inclusive of the new CFO structure, intensifying training and development of staff, improving systems and re-directing resources to service delivery areas.

# **Expenditure trends analysis**

The increase from the revised estimates of R184.559 million in 2013/14 to R222.931 million in 2014/15 is due to provisions for the increase in capacity of support staff services such as the new Chief Financial Officer structure. The budget allocation thereafter increases by inflation to R214.566 million in 2016/17.

# Strategic goal as per Strategic Plan

Improve Governance and Modernisation of service delivery.

#### Strategic objectives as per Annual Performance Plan

To implement the modernised service delivery organisational structure.

Deliver a fully effective financial management function to the department.

To develop and implement a standardised system of managing programme performance information.

Table 6.1 Summary of payments and estimates – Programme 1: Administration

|                              | Outcome         |                 |                 |                                       |   |                          |         | Medium-tern  | n estimate |         |
|------------------------------|-----------------|-----------------|-----------------|---------------------------------------|---|--------------------------|---------|--|------------|---------|
| Sub-programme<br>R'000       | Audited 2010/11 | Audited 2011/12 | Audited 2012/13 | Main<br>appro-<br>priation<br>2013/14 | Adjusted<br>appro-<br>priation<br>2013/14 | Revised estimate 2013/14 | 2014/15 | % Change<br>from<br>Revised<br>estimate<br>2013/14 | 2015/16    | 2016/17 |
| Office of the MEC            | 4 931           | 4 978           | 5 730           | 5 557                                 | 6 066                                     | 6 066                    | 6 104   | 0.63   | 6 413      | 6 753   |
| 2. Corporate Management      | 93 564          | 127 016         | 125 996         | 117 389                               | 129 885                                   | 129 885                  | 160 051 | 23.23  | 150 009    | 147 632 |
| 3. District Management       | 79 407          | 52 189          | 45 692          | 52 969                                | 48 608                                    | 48 608                   | 56 776  | 16.80  | 57 156     | 60 181  |
| Total payments and estimates | 177 902         | 184 183         | 177 418         | 175 915                               | 184 559                                   | 184 559                  | 222 931 | 20.79  | 213 578    | 214 566 |

Note: Sub-programme 1.1: MEC total remuneration package: R1 652 224 with effect from 1 April 2013.

Table 6.1.1 Summary of payments and estimates by economic classification – Programme 1: Administration

|                                      |         | Outcome |         |                            |                        |                  |         | Medium-tern                             | n estimate |         |
|--------------------------------------|---------|---------|---------|----------------------------|------------------------|------------------|---------|---|------------|---------|
| Economic classification<br>R'000     | Audited | Audited | Audited | Main<br>appro-<br>priation | Adjusted appropriation | Revised estimate |         | % Change<br>from<br>Revised<br>estimate |            |         |
|                                      | 2010/11 | 2011/12 | 2012/13 | 2013/14                    | 2013/14                | 2013/14          | 2014/15 | 2013/14                                 | 2015/16    | 2016/17 |
| Current payments                     | 150 848 | 152 247 | 166 409 | 166 667                    | 166 886                | 166 918          | 196 458 | 17.70                                   | 203 622    | 204 079 |
| Compensation of employees            | 109 164 | 111 334 | 129 182 | 123 181                    | 125 666                | 125 666          | 147 101 | 17.06                                   | 152 442    | 155 391 |
| Goods and services                   | 41 354  | 40 752  | 37 227  | 43 486                     | 41 220                 | 41 252           | 49 357  | 19.65                                   | 51 180     | 48 688  |
| Interest and rent on land            | 330     | 161     |         |                            |                        |                  |         |   |            |         |
| Transfers and subsidies to           | 88      | 293     | 1 014   |                            | 142                    | 142              | 157     | 10.56                                   | 167        | 179     |
| Departmental agencies and accounts   |         |         | 5       |                            | 7                      | 7                | 8       | 14.29                                   | 9          | 11      |
| Households                           | 88      | 293     | 1 009   |                            | 135                    | 135              | 149     | 10.37                                   | 158        | 168     |
| Payments for capital assets          | 21 674  | 31 615  | 9 906   | 9 248                      | 17 531                 | 17 499           | 26 316  | 50.39                                   | 9 789      | 10 308  |
| Buildings and other fixed structures |         |         |         |                            |                        |                  | 17 000  |   |            |         |
| Machinery and equipment              | 21 674  | 31 615  | 9 906   | 9 248                      | 17 531                 | 17 499           | 9 316   | (46.76)                                 | 9 789      | 10 308  |
| Payments for financial assets        | 5 292   | 28      | 89      |                            |                        |                  |         |   |            |         |
| Total economic classification        | 177 902 | 184 183 | 177 418 | 175 915                    | 184 559                | 184 559          | 222 931 | 20.79                                   | 213 578    | 214 566 |

#### Details of transfers and subsidies

|                                      |         | Outcome |         |          |          |          |         | Medium-tern | n estimate |         |
|--------------------------------------|---------|---------|---------|----------|----------|----------|---------|-------------|------------|---------|
|                                      |         |         |         |          |          |          |         | % Change    |            |         |
| Economic classification              |         |         |         | Main     | Adjusted |          |         | from        |            |         |
| R'000                                |         |         |         | appro-   | appro-   | Revised  |         | Revised     |            |         |
|                                      | Audited | Audited | Audited | priation | priation | estimate |         | estimate    |            |         |
|                                      | 2010/11 | 2011/12 | 2012/13 | 2013/14  | 2013/14  | 2013/14  | 2014/15 | 2013/14     | 2015/16    | 2016/17 |
| Transfers and subsidies to (Current) | 88      | 293     | 1 014   |          | 142      | 142      | 157     | 10.56       | 167        | 179     |
| Departmental agencies and accounts   |         |         | 5       |          | 7        | 7        | 8       | 14.29       | 9          | 11      |
| Entities receiving transfers         |         |         | 5       |          | 7        | 7        | 8       | 14.29       | 9          | 11      |
| Other                                |         |         | 5       |          | 7        | 7        | 8       | 14.29       | 9          | 11      |
| Households                           | 88      | 293     | 1 009   |          | 135      | 135      | 149     | 10.37       | 158        | 168     |
| Social benefits                      | 88      | 293     | 1 009   |          | 135      | 135      | 149     | 10.37       | 158        | 168     |
| l                                    |         |         |         |          |          |          |         |             |            |         |

# **Programme 2: Social Welfare Services**

**Purpose:** Provide integrated developmental social welfare services to the poor and vulnerable in partnership with stakeholders and civil society organisations.

### **Analysis per sub-programme**

#### Sub-programme 2.1: Management and Support

provide for the payment of salaries and administration cost of the management and support staff providing services across all sub-programmes of this programme

#### Sub-programme 2.2: Services to Older Persons

design and implement integrated services for the care, support and protection of older persons

#### Sub-programme 2.3: Services to Persons with Disabilities

design and implement integrated programmes and provide services that facilitate the promotion of the well-being and the socio economic empowerment of persons with disabilities

#### Sub-programme 2.4: HIV and AIDS

design and implement integrated community based care programmes and services aimed at mitigating the social and economic impact of HIV and AIDS

#### Sub-programme 2.5: Social Relief

to respond to emergency needs identified in communities affected by disasters not declared, and or any other social condition resulting in undue hardship

### Changes: Policy, structure, service establishment, etc. Geographic distribution of services

Provision for inflationary increases in funding to the NPO sector.

Shift towards community based services.

Expansion of services in terms of targets.

# **Expenditure trends analysis**

The increase from the revised estimates of R569.797 million in 2013/14 to R615.663 million in 2014/15 is due to provisions for the increase in capacity for line services as well as expansion of services and provision of inflationary increases to NGOs. The budget allocation thereafter increases by inflation to R697.336 million in 2016/17.

# Strategic goal as per Strategic Plan

Create a caring society through developmental social welfare services.

# Strategic objectives as per Annual Performance Plan

#### Sub-programme 2.2: Services to Older Persons

Ensure access to quality social development services for poor and vulnerable older persons.

#### Sub-programme 2.3: Services to Persons with Disabilities

Provision of integrated programmes and services to people with disabilities and their families/caregivers.

#### Sub-programme 2.5: Social Relief

To facilitate access to immediate and temporary social relief of distress services to those affected by undue hardship and disasters.

Table 6.2 Summary of payments and estimates – Programme 2: Social Welfare Services

|    |   |                 | Outcome         |                 |                                       |   |                          |         | Medium-tern  | n estimate | ,       |
|----|---|-----------------|-----------------|-----------------|---------------------------------------|---|--------------------------|---------|--|------------|---------|
|    | Sub-programme<br>R'000                    | Audited 2010/11 | Audited 2011/12 | Audited 2012/13 | Main<br>appro-<br>priation<br>2013/14 | Adjusted<br>appro-<br>priation<br>2013/14 | Revised estimate 2013/14 | 2014/15 | % Change<br>from<br>Revised<br>estimate<br>2013/14 | 2015/16    | 2016/17 |
| 1. | Management and Support                    | 193 799         | 226 436         | 268 152         | 314 699                               | 317 693                                   | 317 693                  | 350 562 | 10.35  | 369 904    | 396 654 |
| 2. | Care and Services to Older Persons        | 146 625         | 189 371         | 155 716         | 166 940                               | 165 709                                   | 165 709                  | 174 952 | 5.58   | 189 497    | 197 607 |
| 3. | Services to the Persons with Disabilities | 47 682          | 70 608          | 74 965          | 86 395                                | 86 395                                    | 86 395                   | 90 149  | 4.35   | 97 877     | 103 075 |
| 4. | HIV and AIDS                              | 11 296          | 8 682           |                 |                                       |   |                          |         |  |            |         |
| 5. | Social Relief                             | 171             | 375             | 70              |                                       |   |                          |         |  |            |         |
| То | tal payments and estimates                | 399 573         | 495 472         | 498 903         | 568 034                               | 569 797                                   | 569 797                  | 615 663 | 8.05   | 657 278    | 697 336 |

Note: Programme 2: Social Welfare Services has been split into three programmes namely: Programme 2: Social Welfare Services, Programme 3: Children and Families and Programme 4: Restorative Services.

Table 6.2.1 Summary of payments and estimates by economic classification – Programme 2: Social Welfare Services

|                                    |         | Outcome |         |                            |                                |                  |         | Medium-tern                             | n estimate |         |
|------------------------------------|---------|---------|---------|----------------------------|--------------------------------|------------------|---------|---|------------|---------|
| Economic classification<br>R'000   | Audited | Audited | Audited | Main<br>appro-<br>priation | Adjusted<br>appro-<br>priation | Revised estimate |         | % Change<br>from<br>Revised<br>estimate |            |         |
|                                    | 2010/11 | 2011/12 | 2012/13 | 2013/14                    | 2013/14                        | 2013/14          | 2014/15 | 2013/14                                 | 2015/16    | 2016/17 |
| Current payments                   | 193 714 | 226 401 | 258 664 | 305 830                    | 307 675                        | 307 675          | 340 004 | 10.51                                   | 358 778    | 384 818 |
| Compensation of employees          | 169 682 | 195 909 | 225 786 | 273 698                    | 270 749                        | 270 749          | 300 983 | 11.17                                   | 317 553    | 341 308 |
| Goods and services                 | 24 005  | 30 389  | 32 878  | 32 132                     | 36 926                         | 36 926           | 39 021  | 5.67                                    | 41 225     | 43 510  |
| Interest and rent on land          | 27      | 103     |         |                            |                                |                  |         |   |            |         |
| Transfers and subsidies to         | 205 821 | 269 062 | 230 886 | 253 585                    | 252 405                        | 252 405          | 265 154 | 5.05                                    | 287 428    | 300 736 |
| Departmental agencies and accounts |         |         | 18      |                            | 3                              | 3                | 3       |   | 4          | 4       |
| Non-profit institutions            | 205 603 | 268 761 | 230 681 | 253 335                    | 252 104                        | 252 104          | 265 101 | 5.16                                    | 287 374    | 300 682 |
| Households                         | 218     | 301     | 187     | 250                        | 298                            | 298              | 50      | (83.22)                                 | 50         | 50      |
| Payments for capital assets        | 25      | 9       | 9 335   | 8 619                      | 9 717                          | 9 717            | 10 505  | 8.11                                    | 11 072     | 11 782  |
| Machinery and equipment            | 25      | 9       | 9 335   | 8 619                      | 9 717                          | 9 717            | 10 505  | 8.11                                    | 11 072     | 11 782  |
| Payments for financial assets      | 13      |         | 18      |                            |                                |                  |         |   |            |         |
| Total economic classification      | 399 573 | 495 472 | 498 903 | 568 034                    | 569 797                        | 569 797          | 615 663 | 8.05                                    | 657 278    | 697 336 |

# Details of transfers and subsidies

|                                      |         | Outcome |         |                            |                         |                  |         | Medium-term                    | estimate |         |
|--------------------------------------|---------|---------|---------|----------------------------|-------------------------|------------------|---------|--------------------------------|----------|---------|
| Economic classification R'000        | Audited | Audited | Audited | Main<br>appro-<br>priation | Adjusted appro-priation | Revised estimate |         | % Change from Revised estimate |          |         |
|                                      | 2010/11 | 2011/12 | 2012/13 | 2013/14                    | 2013/14                 | 2013/14          | 2014/15 | 2013/14                        | 2015/16  | 2016/17 |
| Transfers and subsidies to (Current) | 205 821 | 269 062 | 230 886 | 253 585                    | 252 405                 | 252 405          | 265 154 | 5.05                           | 287 428  | 300 736 |
| Departmental agencies and accounts   |         |         | 18      |                            | 3                       | 3                | 3       |                                | 4        | 4       |
| Entities receiving transfers         |         |         | 18      |                            | 3                       | 3                | 3       |                                | 4        | 4       |
| Other                                |         |         | 18      |                            | 3                       | 3                | 3       |                                | 4        | 4       |
| Non-profit institutions              | 205 603 | 268 761 | 230 681 | 253 335                    | 252 104                 | 252 104          | 265 101 | 5.16                           | 287 374  | 300 682 |
| Households                           | 218     | 301     | 187     | 250                        | 298                     | 298              | 50      | (83.22)                        | 50       | 50      |
| Social benefits                      | 45      | 26      | 47      | 250                        | 298                     | 298              | 50      | (83.22)                        | 50       | 50      |
| Other transfers to households        | 173     | 275     | 140     |                            |                         |                  |         |                                |          |         |

# **Programme 3: Children and Families**

**Purpose:** Provide comprehensive child and family care and support services to communities in partnership with stakeholders and civil society organisations.

#### Sub-programme 3.1: Management and Support

provide for the payment of salaries and administration cost of the management and support staff providing services across all sub-programmes of this programme

### Sub-programme 3.2: Care and Support to Families

programmes and services to promote functional families and to prevent vulnerability in families

#### Sub-programme 3.3: Child Care and Protection Services

design and implement integrated programmes and services that provide for the development, care and protection of the rights of children

#### Sub-programme 3.4: ECD and Partial Care

provide comprehensive early childhood development services

#### Sub-programme 3.5: Child and Youth Care Centres

provide alternative care and support to vulnerable children

#### Sub-programme 3.6: Community-based Care services to Children

provide protection, care and support to vulnerable children in communities

# Changes: Policy, structure, service establishment, etc. Geographic distribution of services

Further implementation of the Children's Act with focus on quality assurance.

Implementation of the Provincial ECD strategy.

Realignment of family strategy with white paper on families.

# **Expenditure trends analysis**

The increase from the revised estimates of R527.798 million in 2013/14 to R569.418 million in 2014/15 is due to provisions for the expansion of services and inflationary increases to NGO's. The budget allocation thereafter increases to R655.126 million in 2016/17.

#### Strategic goal as per Strategic Plan

Create a caring society through developmental social welfare services.

#### Strategic objectives as per Annual Performance Plan

#### Sub-programme 3.2: Care and Support to Families

Integrated and targeted interventions focussing on building resilient families.

# **Sub-programme 3.3: Child Care and Protection Services**

Facilitate the provision of a continuum of services that promote the well-being of children and build the resilience of families and communities to care for and protect their children.

#### Sub-programme 3.4: ECD and Partial Care

Facilitate a nurturing, caring and safe environment for children to survive be physically healthy, mentally alert, emotionally secure, socially competent and be able to learn.

# Sub-programme 3.5: Child and Youth Care Centres

Facilitate the provision of alternative care and support programmes for children found to be in need of care and protection.

#### Sub-programme 3.6: Community-based Care services to Children

Facilitate the provision of community based child and youth care services to improve access by more vulnerable children.

Table 6.3 Summary of payments and estimates – Programme 3: Children and Families

|    |                              |         | Outcome |         |          |          |          |         | Medium-tern | n estimate |         |
|----|------------------------------|---------|---------|---------|----------|----------|----------|---------|-------------|------------|---------|
|    |                              |         |         |         |          |          |          |         | % Change    |            |         |
|    | Sub-programme                |         |         |         | Main     | Adjusted |          |         | from        |            |         |
|    | R'000                        |         |         |         | appro-   | appro-   | Revised  |         | Revised     |            |         |
|    |                              | Audited | Audited | Audited | priation | priation | estimate |         | estimate    |            |         |
|    |                              | 2010/11 | 2011/12 | 2012/13 | 2013/14  | 2013/14  | 2013/14  | 2014/15 | 2013/14     | 2015/16    | 2016/17 |
| 1. | Management and Support       | 5 328   | 5 923   | 6 581   | 7 308    | 7 308    | 7 308    | 7 711   | 5.51        | 8 206      | 8 755   |
| 2. | Care & Service to Families   | 35 343  | 33 399  | 35 695  | 40 638   | 41 322   | 41 322   | 43 435  | 5.11        | 46 943     | 48 305  |
| 3. | Child Care and Protection    | 113 574 | 111 845 | 159 843 | 153 501  | 152 317  | 152 317  | 169 072 | 11.00       | 186 824    | 205 506 |
| 4. | ECD and Partial Care         | 177 861 | 183 813 | 186 813 | 249 000  | 246 427  | 246 427  | 257 000 | 4.29        | 275 504    | 287 586 |
| 5. | Child and Youth Care Centres | 53 027  | 55 784  | 65 348  | 80 424   | 80 424   | 80 424   | 92 200  | 14.64       | 102 925    | 104 974 |
|    |                              |         |         |         |          |          |          |         |             |            |         |
| To | otal payments and estimates  | 385 133 | 390 764 | 454 280 | 530 871  | 527 798  | 527 798  | 569 418 | 7.89        | 620 402    | 655 126 |

Note: Programme 2: Social Welfare Services has been split into three programmes namely: Programme 2: Social Welfare Services, Programme 3: Children and Families and Programme 4: Restorative Services.

Table 6.3.1 Summary of payments and estimates by economic classification – Programme 3: Children and Families

|                                  |                 | Outcome         |                 |                                       |   |                          |         | Medium-tern  | n estimate |         |
|----------------------------------|-----------------|-----------------|-----------------|---------------------------------------|---|--------------------------|---------|--|------------|---------|
| Economic classification<br>R'000 | Audited 2010/11 | Audited 2011/12 | Audited 2012/13 | Main<br>appro-<br>priation<br>2013/14 | Adjusted<br>appro-<br>priation<br>2013/14 | Revised estimate 2013/14 | 2014/15 | % Change<br>from<br>Revised<br>estimate<br>2013/14 | 2015/16    | 2016/17 |
| Current payments                 | 5 328           | 5 923           | 6 548           | 7 265                                 | 7 265                                     | 7 265                    | 7 711   | 6.14   | 8 206      | 8 755   |
| Compensation of employees        | 4 306           | 5 355           | 5 921           | 6 605                                 | 6 605                                     | 6 605                    | 7 110   | 7.65   | 7 609      | 8 146   |
| Goods and services               | 1 013           | 564             | 627             | 660                                   | 660                                       | 660                      | 601     | (8.94)   | 597        | 609     |
| Interest and rent on land        | 9               | 4               |                 |                                       |   |                          |         |  |            |         |
| Transfers and subsidies to       | 379 805         | 384 841         | 447 699         | 523 563                               | 520 490                                   | 520 490                  | 561 707 | 7.92   | 612 196    | 646 371 |
| Non-profit institutions          | 374 805         | 379 341         | 446 980         | 520 563                               | 517 990                                   | 517 990                  | 556 707 | 7.47   | 606 030    | 639 887 |
| Households                       | 5 000           | 5 500           | 719             | 3 000                                 | 2 500                                     | 2 500                    | 5 000   | 100.00   | 6 166      | 6 484   |
| Payments for capital assets      | •               |                 | 33              | 43                                    | 43  | 43                       |         | (100.00)   |            |         |
| Machinery and equipment          |                 |                 | 33              | 43                                    | 43  | 43                       |         | ( 100.00)  |            |         |
| Total economic classification    | 385 133         | 390 764         | 454 280         | 530 871                               | 527 798                                   | 527 798                  | 569 418 | 7.89   | 620 402    | 655 126 |

# Details of transfers and subsidies

|                                      |                 | Outcome         |                 |                                       |   |                          |         | Medium-tern  | n estimate |         |
|--------------------------------------|-----------------|-----------------|-----------------|---------------------------------------|---|--------------------------|---------|--|------------|---------|
| Economic classification<br>R'000     | Audited 2010/11 | Audited 2011/12 | Audited 2012/13 | Main<br>appro-<br>priation<br>2013/14 | Adjusted<br>appro-<br>priation<br>2013/14 | Revised estimate 2013/14 | 2014/15 | % Change<br>from<br>Revised<br>estimate<br>2013/14 | 2015/16    | 2016/17 |
| Transfers and subsidies to (Current) | 379 805         | 384 841         | 447 699         | 523 563                               | 520 490                                   | 520 490                  | 561 707 | 7.92   | 612 196    | 646 371 |
| Non-profit institutions              | 374 805         | 379 341         | 446 980         | 520 563                               | 517 990                                   | 517 990                  | 556 707 | 7.47   | 606 030    | 639 887 |
| Households                           | 5 000           | 5 500           | 719             | 3 000                                 | 2 500                                     | 2 500                    | 5 000   | 100.00   | 6 166      | 6 484   |
| Other transfers to households        | 5 000           | 5 500           | 719             | 3 000                                 | 2 500                                     | 2 500                    | 5 000   | 100.00   | 6 166      | 6 484   |

# **Programme 4: Restorative Services**

**Purpose:** Provide integrated developmental social crime prevention and anti-substance abuse services to the most vulnerable in partnership with stakeholders and civil society organisations.

#### Sub-programme 4.1: Management and Support

provide for the payment of salaries and administration cost of the management and support staff providing services across all sub-programmes of this programme

#### Sub-programme 4.2. Crime Prevention and Support

develop and implement social crime prevention programmes and provide probation services targeting children, youth and adult offenders and victims in the criminal justice process

#### Sub-programme 4.3: Victim Empowerment

design and implement integrated programmes and services to support, care and empower victims of violence and crime in particular women and children

#### Sub-programme 4.4: Substance Abuse, Prevention, Treatment and Rehabilitation

design and implement integrated services for substance abuse, prevention, treatment and rehabilitation

# Changes: Policy, structure, service establishment, etc. Geographic distribution of services

Provision for inflationary increases in funding to the NPO sector.

Expansion of substance abuse services on the West Coast

# **Expenditure trends analysis**

The increase from the revised estimates of R255.731 million in 2013/14 to R279.809 million in 2014/15 is due to provisions for the expansion of services in particular shelters to victims of gender based violence and inflationary increases to NGOs. The budget allocation thereafter increases to R315.693 million in 2016/17.

#### Strategic goal as per Strategic Plan

Create a caring society through developmental social welfare services.

#### Strategic objectives as per Annual Performance Plan

#### Sub-programme 4.2: Crime Prevention and Support

Reduce recidivism through an effect probation service to all vulnerable children and adults by March 2015.

#### Sub-programme 4.3: Victim Empowerment

All victims of violence with a special emphasis on women and children have access to a continuum of services.

#### Sub-programme 4.4: Substance Abuse, Prevention, Treatment and Rehabilitation

Improve match between the demand for substance abuse services for individuals, families and communities, the departmental supply of services, and improved overall outcome of services.

Table 6.4 Summary of payments and estimates – Programme 4: Restorative Services

|    |  |                 | Outcome         |                 |                               |                               |                          |         | Medium-tern      | n estimate |         |
|----|--|-----------------|-----------------|-----------------|-------------------------------|-------------------------------|--------------------------|---------|------------------|------------|---------|
|    | Sub-programme                                  |                 |                 |                 | Main                          | Adjusted                      |                          |         | % Change from    |            |         |
|    | R'000  | Audited 2010/11 | Audited 2011/12 | Audited 2012/13 | appro-<br>priation<br>2013/14 | appro-<br>priation<br>2013/14 | Revised estimate 2013/14 | 2014/15 | Revised estimate | 2015/16    | 2016/17 |
| 1. | Management and Support                         | 5 830           | 4 480           | 3 184           | 4 091                         | 4 256                         | 4 256                    | 4 353   | 2.28             | 4 627      | 4 912   |
| 2. | Crime Prevention and Support                   | 122 336         | 123 607         | 129 196         | 144 402                       | 151 640                       | 151 640                  | 164 841 | 8.71             | 175 320    | 187 607 |
| 3. | Victim Empowerment                             | 6 883           | 11 951          | 14 006          | 17 667                        | 17 167                        | 17 167                   | 24 030  | 39.98            | 25 298     | 26 422  |
| 4. | Substance Abuse, Prevention and Rehabilitation | 65 483          | 67 274          | 78 519          | 81 437                        | 82 668                        | 82 668                   | 86 585  | 4.74             | 91 945     | 96 752  |
| To | otal payments and estimates                    | 200 532         | 207 312         | 224 905         | 247 597                       | 255 731                       | 255 731                  | 279 809 | 9.42             | 297 190    | 315 693 |

Note: Programme 2: Social Welfare Services has been split into three programmes namely: Programme 2: Social Welfare Services, Programme 3: Children and Families and Programme 4: Restorative Services.

Table 6.4.1 Summary of payments and estimates by economic classification – Programme 4: Restorative Services

|                                    |         | Outcome |         |                            |                                |                  |         | Medium-tern                             | n estimate |         |
|------------------------------------|---------|---------|---------|----------------------------|--------------------------------|------------------|---------|---|------------|---------|
| Economic classification<br>R'000   | Audited | Audited | Audited | Main<br>appro-<br>priation | Adjusted<br>appro-<br>priation | Revised estimate |         | % Change<br>from<br>Revised<br>estimate |            |         |
|                                    | 2010/11 | 2011/12 | 2012/13 | 2013/14                    | 2013/14                        | 2013/14          | 2014/15 | 2013/14                                 | 2015/16    | 2016/17 |
| Current payments                   | 151 098 | 151 982 | 155 513 | 172 257                    | 179 966                        | 179 966          | 191 791 | 6.57                                    | 203 623    | 217 387 |
| Compensation of employees          | 79 276  | 76 291  | 81 619  | 103 361                    | 98 456                         | 98 456           | 108 440 | 10.14                                   | 115 233    | 125 036 |
| Goods and services                 | 71 762  | 75 675  | 73 894  | 68 896                     | 81 510                         | 81 510           | 83 351  | 2.26                                    | 88 390     | 92 351  |
| Interest and rent on land          | 60      | 16      |         |                            |                                |                  |         |   |            |         |
| Transfers and subsidies to         | 45 013  | 53 993  | 67 401  | 73 228                     | 73 339                         | 73 339           | 85 586  | 16.70                                   | 91 003     | 95 611  |
| Departmental agencies and accounts |         |         | 1       |                            | 13                             | 13               | 13      |   | 14         | 15      |
| Non-profit institutions            | 44 201  | 53 638  | 67 174  | 73 206                     | 72 706                         | 72 706           | 85 550  | 17.67                                   | 90 964     | 95 570  |
| Households                         | 812     | 355     | 226     | 22                         | 620                            | 620              | 23      | (96.29)                                 | 25         | 26      |
| Payments for capital assets        | 4 421   | 1 337   | 1 984   | 2 112                      | 2 426                          | 2 426            | 2 432   | 0.25                                    | 2 564      | 2 695   |
| Machinery and equipment            | 4 421   | 1 337   | 1 984   | 2 112                      | 2 426                          | 2 426            | 2 432   | 0.25                                    | 2 564      | 2 695   |
| Payments for financial assets      |         |         | 7       |                            |                                |                  |         |   |            |         |
| Total economic classification      | 200 532 | 207 312 | 224 905 | 247 597                    | 255 731                        | 255 731          | 279 809 | 9.42                                    | 297 190    | 315 693 |

### Details of transfers and subsidies

|                                      |                 | Outcome         |                 |                     |                     |                     |         | Medium-tern                 | n estimate |         |
|--------------------------------------|-----------------|-----------------|-----------------|---------------------|---------------------|---------------------|---------|-----------------------------|------------|---------|
| Economic classification<br>R'000     |                 |                 |                 | Main<br>appro-      | Adjusted appro-     | Revised             |         | % Change<br>from<br>Revised |            |         |
|                                      | Audited 2010/11 | Audited 2011/12 | Audited 2012/13 | priation<br>2013/14 | priation<br>2013/14 | estimate<br>2013/14 | 2014/15 | estimate<br>2013/14         | 2015/16    | 2016/17 |
| Transfers and subsidies to (Current) | 45 013          | 53 993          | 67 401          | 73 228              | 73 339              | 73 339              | 85 586  | 16.70                       | 91 003     | 95 611  |
| Departmental agencies and accounts   |                 |                 | 1               |                     | 13                  | 13                  | 13      |                             | 14         | 15      |
| Entities receiving transfers         |                 |                 | 1               |                     | 13                  | 13                  | 13      |                             | 14         | 15      |
| Other                                |                 |                 | 1               |                     | 13                  | 13                  | 13      |                             | 14         | 15      |
| Non-profit institutions              | 44 201          | 53 638          | 67 174          | 73 206              | 72 706              | 72 706              | 85 550  | 17.67                       | 90 964     | 95 570  |
| Households                           | 812             | 355             | 226             | 22                  | 620                 | 620                 | 23      | (96.29)                     | 25         | 26      |
| Social benefits                      | 812             | 355             | 226             | 22                  | 620                 | 620                 | 23      | (96.29)                     | 25         | 26      |

# Programme 5: Development and Research

**Purpose:** Provide sustainable development programmes, which facilitate empowerment of communities, based on empirical research and demographic information.

### **Analysis per sub-programme**

### Sub-programme 5.1: Management and Support

provide for the payment of salaries and administration cost of the management and support staff providing services across all sub-programmes of this programme

#### **Sub-programme 5.2: Community Mobilisation**

building safe and sustainable communities through the creation of strong community networks, based on principles of trust and respect for local diversity, and nurturing a sense of belonging and confidence in local people

### Sub-programme 5.3: Institutional capacity building and support for NPOs

to support NPO registration and compliance monitoring, NPO stakeholder liaison and communication, provide institutional capacity building, manage NPO funding and monitoring and create a conducive environment for all NPOs to flourish

#### Sub-programme 5.4: Poverty Alleviation and Sustainable Livelihoods

design and implement integrated development programmes aimed at youth, children and their caregivers in need of nutrition support

#### Sub-programme 5.5: Community Based Research and Planning

to provide communities an opportunity to learn about the life and conditions of their locality and uplift the challenges and concerns facing their communities, as well as their strengths and assets to be leveraged to address their challenges

#### Sub-programme 5.6: Youth development

create an environment to help young people to develop constructive, affirmative and sustainable relationships while concurrently providing opportunities for them to build their competencies and needed skills to engage as partners in their own development and that of their communities

#### Sub-programme 5.7: Women development

create an environment to help women to develop constructive, affirmative and sustainable relationships while concurrently providing opportunities for them to build their competencies and needed skills to engage as partners in their own development and that of their communities

#### Sub-programme 5.8: Population policy promotion

to promote the implementation of the Population Policy within all spheres of government and civil society through population research, advocacy, capacity building and by monitoring and evaluating the implementation of the policy

# Policy developments

The Department was allocated the responsibility of coordinating **Provincial Strategic Objective 8: Promoting social inclusion and reducing poverty.** 

# Changes: Policy, structure, service establishment, etc. Geographic distribution of services

Provision for inflationary increases in funding to the NPO sector.

Strengthening the targeted feeding programme through the MOD centres.

Continuing the skills development project via the Department's EPWP and Youth development programme.

# **Expenditure trends analysis**

The increase from the revised estimates of R49.359 million in 2013/14 to R68.112 million in 2014/15 is due to provisions for the strengthening of the feeding programme through MOD centres and inflationary increases to NGOs. The budget allocation thereafter increases to R81.104 million in 2016/17.

#### Strategic goals as per Strategic Plan

Create opportunities through community development services.

#### Strategic objectives as per Annual Performance Plan

#### Sub-programme 5.3: Institutional capacity building and support for NPOs

Capacity development and support services to identify funded NPOs and indigenous civil society organisations.

#### Sub-programme 5.4: Poverty Alleviation and Sustainable Livelihoods

Access to appropriate nutrition and social support services for youth, children, their primary caregivers and/or households at risk of hunger.

#### Sub-programme 5.6: Youth Development

Access to appropriate social development services for youth in school and youth out of school.

#### Sub-programme 5.8: Population Policy Promotion

To facilitate, conduct and manage population research, population advocacy, population capacity building in respect of demographic dynamics and population trends, and monitor and evaluate the implementation of policy in the Province.

Table 6.5 Summary of payments and estimates – Programme 5: Development and Research

|    |  |                 | Outcome         |                 |                                       |                                |                          |         | Medium-tern  | n estimate |         |
|----|--|-----------------|-----------------|-----------------|---------------------------------------|--------------------------------|--------------------------|---------|--|------------|---------|
|    | Sub-programme<br>R'000                               | Audited 2010/11 | Audited 2011/12 | Audited 2012/13 | Main<br>appro-<br>priation<br>2013/14 | Adjusted appropriation 2013/14 | Revised estimate 2013/14 | 2014/15 | % Change<br>from<br>Revised<br>estimate<br>2013/14 | 2015/16    | 2016/17 |
| 1. | Management and Support                               | 18 344          | 10 202          | 14 912          | 11 351                                | 6 400                          | 6 400                    | 7 872   | 23.00  | 8 210      | 9 064   |
| 3. | Institutional Capacity Building and Support for NPOs | 1 962           | 1 100           | 1 246           | 1 300                                 | 1 300                          | 1 300                    | 1 365   | 5.00   | 1 428      | 1 504   |
| 4. | Poverty Alleviation and<br>Sustainable Livelihoods   | 30 651          | 20 841          | 4 104           | 4 515                                 | 4 115                          | 4 115                    | 39 316  | 855.43   | 45 416     | 51 763  |
| 6. | Youth Development                                    | 3 264           | 2 139           | 20 776          | 31 417                                | 31 417                         | 31 417                   | 16 156  | (48.58)  | 14 255     | 15 011  |
| 8. | Population Policy Promotion                          | 4 822           | 4 989           | 5 683           | 6 602                                 | 6 127                          | 6 127                    | 3 403   | (44.46)  | 3 539      | 3 762   |
| To | otal payments and estimates                          | 59 043          | 39 271          | 46 721          | 55 185                                | 49 359                         | 49 359                   | 68 112  | 37.99  | 72 848     | 81 104  |

Note: Sub-programme 5.6: National conditional grant: Social Sector EPWP Incentive Grant for Provinces: R2 580 000 (2014/15)

Table 6.5.1 Summary of payments and estimates by economic classification – Programme 5: Development and Research

|                                  |                 | Outcome         |                 |                                       |                                |                          |         | Medium-tern  | n estimate |         |
|----------------------------------|-----------------|-----------------|-----------------|---------------------------------------|--------------------------------|--------------------------|---------|--|------------|---------|
| Economic classification<br>R'000 | Audited 2010/11 | Audited 2011/12 | Audited 2012/13 | Main<br>appro-<br>priation<br>2013/14 | Adjusted appropriation 2013/14 | Revised estimate 2013/14 | 2014/15 | % Change<br>from<br>Revised<br>estimate<br>2013/14 | 2015/16    | 2016/17 |
| Current payments                 | 15 138          | 13 150          | 26 768          | 17 909                                | 20 091                         | 20 091                   | 11 229  | ( 44.11)   | 11 701     | 12 778  |
| Compensation of employees        | 6 599           | 9 924           | 11 176          | 14 458                                | 9 697                          | 9 697                    | 9 264   | ( 4.47)  | 9 764      | 10 738  |
| Goods and services               | 8 523           | 3 222           | 15 592          | 3 451                                 | 10 394                         | 10 394                   | 1 965   | (81.09)  | 1 937      | 2 040   |
| Interest and rent on land        | 16              | 4               |                 |                                       |                                |                          |         |  |            |         |
| Transfers and subsidies to       | 35 397          | 26 100          | 19 895          | 37 232                                | 29 239                         | 29 239                   | 56 837  | 94.39  | 61 099     | 68 278  |
| Non-profit institutions          | 35 397          | 26 100          | 19 543          | 37 232                                | 29 164                         | 29 164                   | 56 837  | 94.89  | 61 099     | 68 278  |
| Households                       |                 |                 | 352             |                                       | 75                             | 75                       |         | (100.00)   |            |         |
| Payments for capital assets      | 8 508           | 21              | 58              | 44                                    | 29                             | 29                       | 46      | 58.62  | 48         | 48      |
| Machinery and equipment          | 8 508           | 21              | 58              | 44                                    | 29                             | 29                       | 46      | 58.62  | 48         | 48      |
| Total economic classification    | 59 043          | 39 271          | 46 721          | 55 185                                | 49 359                         | 49 359                   | 68 112  | 37.99  | 72 848     | 81 104  |

# Details of transfers and subsidies

|                                      |                 | Outcome         |                 |                                       |                                |                          |         | Medium-term                                     | estimate |         |
|--------------------------------------|-----------------|-----------------|-----------------|---------------------------------------|--------------------------------|--------------------------|---------|---|----------|---------|
| Economic classification<br>R'000     | Audited 2010/11 | Audited 2011/12 | Audited 2012/13 | Main<br>appro-<br>priation<br>2013/14 | Adjusted appropriation 2013/14 | Revised estimate 2013/14 | 2014/15 | % Change<br>from Revised<br>estimate<br>2013/14 | 2015/16  | 2016/17 |
|                                      | 2010/11         | 2011/12         | 2012/13         | 2013/14                               | 2013/14                        | 2013/14                  | 2014/13 | 2013/14   | 2013/10  | 2010/17 |
| Transfers and subsidies to (Current) | 35 397          | 26 100          | 19 895          | 37 232                                | 29 239                         | 29 239                   | 56 837  | 94.39   | 61 099   | 68 278  |
| Non-profit institutions              | 35 397          | 26 100          | 19 543          | 37 232                                | 29 164                         | 29 164                   | 56 837  | 94.89   | 61 099   | 68 278  |
| Households                           |                 |                 | 352             |                                       | 75                             | 75                       |         | (100.00)  |          |         |
| Social benefits                      |                 |                 | 30              |                                       | 75                             | 75                       |         | (100.00)  |          |         |
| Other transfers to households        |                 |                 | 322             |                                       |                                |                          |         |   |          |         |
|                                      | •               |                 |                 |                                       |                                |                          |         |   |          |         |

# 7. Other programme information

# Personnel numbers and costs

Table 7.1 Personnel numbers and costs

| Programme<br>R'000           | As at<br>31 March<br>2010/11 | As at<br>31 March<br>2011/12 | As at<br>31 March<br>2012/13 | As at<br>31 March<br>2013/14 | As at<br>31 March<br>2014/15 | As at<br>31 March<br>2015/16 | As at<br>31 March<br>2016/17 |
|------------------------------|------------------------------|------------------------------|------------------------------|------------------------------|------------------------------|------------------------------|------------------------------|
| 1. Administration            | 507                          | 420                          | 637                          | 575                          | 635                          | 635                          | 635                          |
| 2. Social Welfare Services   | 892                          | 843                          | 884                          | 1 031                        | 1 150                        | 1 209                        | 1 209                        |
| 3. Children and Families     | 16                           | 16                           | 16                           | 16                           | 16                           | 16                           | 16                           |
| 4. Restorative Services      | 459                          | 459                          | 459                          | 476                          | 519                          | 529                          | 529                          |
| 5. Development and Research  | 26                           | 25                           | 35                           | 22                           | 23                           | 23                           | 23                           |
| Total personnel numbers      | 1 900                        | 1 763                        | 2 031                        | 2 120                        | 2 343                        | 2 412                        | 2 412                        |
| Total personnel cost (R'000) | 369 027                      | 398 813                      | 453 684                      | 511 173                      | 572 898                      | 602 601                      | 640 619                      |
| Unit cost (R'000)            | 194                          | 226                          | 223                          | 241                          | 245                          | 250                          | 266                          |

Table 7.2 Departmental personnel numbers and costs

|   |                    | Outcome         |                 |                                       |                                |                          |               | Medium-terr  | n estimate    |               |
|---|--------------------|-----------------|-----------------|---------------------------------------|--------------------------------|--------------------------|---------------|--|---------------|---------------|
| Description   | Audited<br>2010/11 | Audited 2011/12 | Audited 2012/13 | Main<br>appro-<br>priation<br>2013/14 | Adjusted appropriation 2013/14 | Revised estimate 2013/14 | 2014/15       | % Change<br>from<br>Revised<br>estimate<br>2013/14 | 2015/16       | 2016/17       |
| Total for department  | 2010/11            | 2011/12         | 2012/10         | 2010/14                               | 2010/14                        | 2010/14                  | 2014/10       | 2013/14  | 2010/10       | 2010/17       |
| Personnel numbers<br>(head count)                               | 1 900              | 1 763           | 2 031           | 2 190                                 | 2 190                          | 2 120                    | 2 343         | 10.52  | 2 412         | 2 412         |
| Personnel cost (R'000)  | 369 027            | 398 813         | 453 684         | 521 303                               | 511 173                        | 511 173                  | 572 898       | 12.08  | 602 601       | 640 619       |
| of which Human resources component Personnel numbers            |                    |                 |                 |                                       |                                |                          |               |  |               |               |
| (head count)  |                    |                 |                 |                                       |                                |                          |               |  |               |               |
| Personnel cost (R'000)  Head count as % of total for department |                    |                 |                 |                                       |                                |                          |               |  |               |               |
| Personnel cost as % of<br>total for department                  |                    |                 |                 |                                       |                                |                          |               |  |               |               |
| Finance component   |                    |                 |                 |                                       |                                |                          |               |  |               |               |
| Personnel numbers<br>(head count)                               | 53                 | 53              | 53              | 53                                    | 53                             | 53                       | 131           | 147.17   | 131           | 131           |
| Personnel cost (R'000)  | 9 526              | 9 526           | 10 026          | 10 553                                | 10 553                         | 10 553                   | 25 165        | 138.46   | 30 125        | 32 234        |
| Head count as % of total for department                         | 2.79               | 3.01            | 2.61            | 2.42                                  | 2.42                           | 2.50                     | 5.59          |  | 5.43          | 5.43          |
| Personnel cost as % of total for department                     | 2.58               | 2.39            | 2.21            | 2.02                                  | 2.06                           | 2.06                     | 4.39          |  | 5.00          | 5.03          |
| Full time workers   |                    |                 |                 |                                       |                                |                          |               |  |               |               |
| Personnel numbers (head count)                                  | 1 710              | 1 435           | 1 547           | 2 055                                 | 2 055                          | 1 809                    | 2 040         | 12.77  | 2 079         | 2 079         |
| Personnel cost (R'000)  | 347 937            | 368 330         | 415 602         | 509 453                               | 499 323                        | 499 323                  | 532 023       | 6.55   | 584 268       | 620 717       |
| Head count as % of total for department                         | 90.00              | 81.40           | 76.17           | 93.84                                 | 93.84                          | 85.33                    | 87.07         |  | 86.19         | 86.19         |
| Personnel cost as % of total for department                     | 94.28              | 92.36           | 91.61           | 97.73                                 | 97.68                          | 97.68                    | 92.87         |  | 96.96         | 96.89         |
| Part-time workers   |                    |                 |                 |                                       |                                |                          |               |  |               |               |
| Personnel numbers<br>(head count)                               |                    |                 | 353             | 35                                    | 35                             | 135                      | 135           |  | 135           | 135           |
| Personnel cost (R'000) Head count as % of total                 |                    |                 | 10 437<br>17.38 | 1 050<br>1.60                         | 1 050<br>1.60                  | 1 050<br>6.37            | 6 243<br>5.76 | 494.57   | 6 617<br>5.60 | 7 014<br>5.60 |
| for department Personnel cost as % of total for department      |                    |                 | 2.30            | 0.20                                  | 0.21                           | 0.21                     | 1.09          |  | 1.10          | 1.09          |
| Contract workers  |                    |                 |                 |                                       |                                |                          |               |  |               |               |
| Personnel numbers<br>(head count)                               | 190                | 328             | 131             | 100                                   | 100                            | 176                      | 168           | (4.55)   | 198           | 198           |
| Personnel cost (R'000)  | 21 090             | 30 483          | 27 645          | 10 800                                | 10 800                         | 10 800                   | 34 632        | 220.67   | 11 716        | 12 888        |
| Head count as % of total for department                         | 10.00              | 18.60           | 6.45            | 4.57                                  | 4.57                           | 8.30                     | 7.17          |  | 8.21          | 8.21          |
| Personnel cost as % of total for department                     | 5.72               | 7.64            | 6.09            | 2.07                                  | 2.11                           | 2.11                     | 6.05          |  | 1.94          | 2.01          |

# **Training**

Table 7.3 Payments on training

|    |                          |                 | Outcome         |                 |                                       |                                |                          |         | Medium-tern  | n estimate |         |
|----|--------------------------|-----------------|-----------------|-----------------|---------------------------------------|--------------------------------|--------------------------|---------|--|------------|---------|
|    | Programme<br>R'000       | Audited 2010/11 | Audited 2011/12 | Audited 2012/13 | Main<br>appro-<br>priation<br>2013/14 | Adjusted appropriation 2013/14 | Revised estimate 2013/14 | 2014/15 | % Change<br>from<br>Revised<br>estimate<br>2013/14 | 2015/16    | 2016/17 |
| 1  | Administration           | 9 608           | 6 327           | 7 147           | 6 986                                 | 6 986                          | 6 986                    | 4 851   | (30.56)  | 6 093      | 6 428   |
| ١. | of which                 | 3 000           | 0 321           | 7 147           | 0 300                                 | 0 300                          | 0 300                    | 7 001   | (30.30)  | 0 033      | 0 420   |
|    | Payments on tuition      | 9 594           | 6 313           | 7 133           | 6 972                                 | 6 972                          | 6 972                    | 4 851   | (30.42)  | 6 093      | 6 428   |
|    | Other                    | 14              | 14              | 14              | 14                                    | 14                             | 14                       |         | (100.00)   |            |         |
| 2. | Social Welfare Services  | 10              | 10              | 10              | 10                                    | 10                             | 10                       |         | (100.00)   |            |         |
|    | of which                 |                 |                 |                 |                                       |                                |                          |         |  |            |         |
|    | Payments on tuition      | 10              | 10              | 10              | 10                                    | 10                             | 10                       |         | (100.00)   |            |         |
| 5. | Development and Research | 8               | 8               | 8               | 8                                     | 8                              | 8                        |         | (100.00)   |            |         |
|    | of which                 |                 |                 |                 |                                       |                                |                          |         |  |            |         |
|    | Payments on tuition      | 8               | 8               | 8               | 8                                     | 8                              | 8                        |         | (100.00)   |            |         |

Table 7.4 Information on training

|                                  |         | Outcome |         |                            |                                |                  |         | Medium-tern                             | n estimate |         |
|----------------------------------|---------|---------|---------|----------------------------|--------------------------------|------------------|---------|---|------------|---------|
| Description                      |         |         |         | Main<br>appro-<br>priation | Adjusted<br>appro-<br>priation | Revised estimate |         | % Change<br>from<br>Revised<br>estimate |            |         |
|                                  | 2010/11 | 2011/12 | 2012/13 | 2013/14                    | 2013/14                        | 2013/14          | 2014/15 | 2013/14                                 | 2015/16    | 2016/17 |
| Number of staff                  | 1 900   | 1 763   | 2 031   | 2 190                      | 2 190                          | 2 120            | 2 343   | 10.52                                   | 2 412      | 2 412   |
| Number of personnel trained      | 1 400   | 1 524   | 1 700   | 1 700                      | 1 700                          | 1 700            | 1 700   |   | 1 700      | 1 700   |
| of which                         |         |         |         |                            |                                |                  |         |   |            |         |
| Male                             | 588     | 712     | 712     | 712                        | 712                            | 712              | 712     |   | 712        | 712     |
| Female                           | 812     | 812     | 988     | 988                        | 988                            | 988              | 988     |   | 988        | 988     |
| Number of training opportunities | 231     | 231     | 231     | 231                        | 231                            | 231              | 231     |   | 231        | 231     |
| of which                         |         |         |         |                            |                                |                  |         |   |            |         |
| Tertiary                         | 146     | 146     | 146     | 146                        | 146                            | 146              | 146     |   | 146        | 146     |
| Workshops                        | 65      | 65      | 65      | 65                         | 65                             | 65               | 65      |   | 65         | 65      |
| Seminars                         | 20      | 20      | 20      | 20                         | 20                             | 20               | 20      |   | 20         | 20      |
| Number of bursaries offered      | 96      | 129     | 129     | 129                        | 129                            | 129              | 151     | 17.05                                   | 151        | 151     |
| Number of interns appointed      | 400     | 400     | 400     | 400                        | 135                            | 135              | 135     |   | 135        | 135     |
| Number of learnerships appointed | 50      | 100     | 100     | 100                        |                                |                  |         |   |            |         |
| Number of days spent on training | 200     | 200     | 200     | 200                        | 200                            | 200              | 200     |   | 200        | 200     |

Note: Tables 7.3 and 7.4 give a summary of departmental spending and information on training, which include payments and estimates for all training items such as bursaries, including new training opportunities such as tertiary, seminars and works training. Training includes financial management courses for in-house staff, as well as internships in the various programmes, and the greatest share will be spent on staff development with specific focus on core functional programmes.

# Reconciliation of structural changes

Table 7.5 Reconciliation of structural changes

|    | Programme for 201                                  | 3/14           |                   | Programme for 2014/15 |   |           |           |  |  |  |
|----|--|----------------|-------------------|-----------------------|---|-----------|-----------|--|--|--|
|    | Programme  | 2014/15 I      | Equivalent        |                       | Programme   | Pro-      | Sub-      |  |  |  |
|    | R'000  | Pro-<br>gramme | Sub-<br>programme |                       | R'000   | gramme    | programme |  |  |  |
| 1. | Administration                                     | 184 559        |                   | 1.                    | Administration  | 205 931   |           |  |  |  |
|    | MEC  |                | 6 066             |                       | MEC   |           | 6 104     |  |  |  |
|    | Corporate Management Services                      |                | 129 885           |                       | Corporate Management Services   |           | 143 051   |  |  |  |
|    | District Management                                |                | 48 608            |                       | District Management   |           | 56 776    |  |  |  |
| 2. | Social Welfare Services (Old                       | 569 797        |                   |                       |   |           |           |  |  |  |
|    | Programme 2)                                       |                |                   | 2.                    | Social Welfare Services   | 615 663   |           |  |  |  |
|    | Professional & Administrative Support              |                | 317 693           |                       | Management & Support  |           | 350 562   |  |  |  |
|    | Care & Services to Older Persons                   |                | 165 709           |                       | Services to Older Persons   |           | 174 952   |  |  |  |
|    | Services to Persons with Disabilities              |                | 86 395            |                       | Services to Persons with Disabilities                                 |           | 90 149    |  |  |  |
| 3. | Social Welfare Services (Old                       | 527 798        |                   |                       |   |           |           |  |  |  |
|    | programme 2)                                       |                |                   | 3.                    | Children & Families   | 569 418   |           |  |  |  |
|    | Professional & Administrative Support              |                | 7 308             |                       | Management & Support  |           | 7 711     |  |  |  |
|    | Care & Support Services to Families                |                | 41 322            | 4.                    | Care & Services to Families   |           | 43 435    |  |  |  |
|    | Child Care & Protection Services                   |                | 152 317           |                       | Child Care & Protection   |           | 169 072   |  |  |  |
|    | Child Care & Protection Services                   |                | 246 427           |                       | ECD and Partial Care  |           | 257 000   |  |  |  |
|    | Child Care & Protection Services                   |                | 80 424            |                       | Child & Youth Care Centres  |           | 92 200    |  |  |  |
| 4. | Social Welfare Services (Old Programme 2)          | 255 731        |                   |                       | Restorative Services  | 279 809   |           |  |  |  |
|    | Professional & Administrative Support              |                | 4 256             |                       | Management & Support  |           | 4 353     |  |  |  |
|    | Crime Prevention and Support                       |                | 151 640           |                       | Crime Prevention and Support  |           | 164 841   |  |  |  |
|    | Victim Empowerment                                 |                | 17 167            |                       | Victim Empowerment  |           | 24 030    |  |  |  |
|    | Substance Abuse, Prevention & Rehabilitation       |                | 82 668            |                       | Substance Abuse, Prevention & Rehabilitation                          |           | 86 585    |  |  |  |
| 5. | Development & Research (Old                        | 49 359         |                   | _                     | B. dans de Branch   | 00.440    |           |  |  |  |
|    | Programme 3) Professional & Administrative Support |                | 6 400             | 5.                    | Development & Research  Management & Support                          | 68 112    | 7 872     |  |  |  |
|    | Institutional Capacity Bulding &                   |                | 1 300             |                       | Institutional Capacity Building and                                   |           | 1 365     |  |  |  |
|    | Support  |                | 1 300             |                       | Support for NPOs  |           | 1 303     |  |  |  |
|    | Sustainable Livelihood                             |                | 4 115             |                       | Poverty Alleviation & Sustainable Community Based Research & Planning |           | 39 316    |  |  |  |
|    | Youth Development                                  |                | 31 417            |                       | Youth Development   |           | 16 156    |  |  |  |
|    | Population Capacity Development & Advocacy         |                | 6 127             |                       | Population Policy Promotion   |           | 3 403     |  |  |  |
|    |  | 1 587 244      |                   |                       |   | 1 738 933 |           |  |  |  |

Table A.1 Specification of receipts

|   |                 | Outcome         |                 |                                       |   |                          |         | Medium-term  | estimate |         |
|---|-----------------|-----------------|-----------------|---------------------------------------|---|--------------------------|---------|--|----------|---------|
| Receipts<br>R'000   | Audited 2010/11 | Audited 2011/12 | Audited 2012/13 | Main<br>appro-<br>priation<br>2013/14 | Adjusted<br>appro-<br>priation<br>2013/14 | Revised estimate 2013/14 | 2014/15 | % Change<br>from<br>Revised<br>estimate<br>2013/14 | 2015/16  | 2016/17 |
| Sales of goods and services other than capital assets                         | 456             | 568             | 662             | 605                                   | 605                                       | 638                      | 635     | (0.47)   | 668      | 686     |
| Sales of goods and services produced by department (excluding capital assets) | 456             | 568             | 662             | 605                                   | 605                                       | 638                      | 635     | (0.47)   | 668      | 686     |
| Sales by market establishments  | 210             | 289             | 348             | 310                                   | 310                                       | 343                      | 325     | (5.25)   | 343      | 361     |
| Other sales   | 246             | 279             | 314             | 295                                   | 295                                       | 295                      | 310     | 5.08   | 325      | 325     |
| Other   | 246             | 279             | 314             | 295                                   | 295                                       | 295                      | 310     | 5.08   | 325      | 325     |
| Interest, dividends and rent on land  | 17              | 25              | 23              | 25                                    | 25  | 20                       | 27      | 35.00  | 30       | 32      |
| Interest  | 17              | 25              | 23              | 25                                    | 25  | 20                       | 27      | 35.00  | 30       | 32      |
| Financial transactions in assets and liabilities                              | 6 338           | 3 307           | 3 220           | 180                                   | 180                                       | 1 589                    | 200     | (87.41)  | 217      | 245     |
| Other   | 6 338           | 3 307           | 3 220           | 180                                   | 180                                       | 1 589                    | 200     | (87.41)  | 217      | 245     |
| Total departmental receipts   | 6 811           | 3 900           | 3 905           | 810                                   | 810                                       | 2 247                    | 862     | (61.64)  | 915      | 963     |

Table A.2 Summary of payments and estimates by economic classification

|   |                           | Outcome                |                           |                            |                           | ļ                         |                    | Medium-term                          | estimate                  |                           |
|---|---------------------------|------------------------|---------------------------|----------------------------|---------------------------|---------------------------|--------------------|--------------------------------------|---------------------------|---------------------------|
| Economic classification<br>R'000  | Audited                   | Audited                | Audited                   | Main<br>appro-<br>priation | Adjusted appro-           | Revised estimate          |                    | % Change<br>from Revised<br>estimate |                           |                           |
| Current payments  | <b>2010/11</b><br>516 126 | <b>2011/12</b> 549 703 | <b>2012/13</b><br>613 902 | <b>2013/14</b><br>669 928  | <b>2013/14</b><br>681 883 | <b>2013/14</b><br>681 915 | 2014/15<br>747 193 | <b>2013/14</b><br>9.57               | <b>2015/16</b><br>785 930 | <b>2016/17</b><br>827 817 |
| Compensation of employees   | 369 027                   | 398 813                | 453 684                   | 521 303                    | 511 173                   | 511 173                   | 572 898            | 12.08                                | 602 601                   | 640 619                   |
| Salaries and wages  | 322 631                   | 345 425                | 394 790                   | 438 743                    | 428 613                   | 428 613                   | 482 276            | 12.52                                | 507 431                   | 540 999                   |
| Social contributions  | 46 396                    | 53 388                 | 58 894                    | 82 560                     | 82 560                    | 82 560                    | 90 622             | 9.77                                 | 95 170                    | 99 620                    |
| Goods and services  | 146 657                   | 150 602                | 160 218                   | 148 625                    | 170 710                   | 170 742                   | 174 295            | 2.08                                 | 183 329                   | 187 198                   |
| of which  |                           |                        |                           |                            |                           |                           |                    |                                      |                           |                           |
| Administrative fees   | 252                       | 264                    | 156                       | 130                        | 149                       | 149                       | 151                | 1.34                                 | 159                       | 168                       |
| Advertising   | 3 740                     | 1 473                  | 902                       | 1 076                      | 1 591                     | 1 591                     | 1 677              | 5.41                                 | 1 767                     | 1 864                     |
| Assets <r5 000<="" td=""><td>1 212</td><td>2 269</td><td>2 511</td><td>2 996</td><td>2 638</td><td>2 638</td><td>2 784</td><td>5.53</td><td>2 518</td><td>2 632</td></r5> | 1 212                     | 2 269                  | 2 511                     | 2 996                      | 2 638                     | 2 638                     | 2 784              | 5.53                                 | 2 518                     | 2 632                     |
| Audit cost: External<br>Bursaries: Employees  | 3 885<br>2 034            | 4 270<br>3 437         | 3 048<br>2 640            | 4 886<br>3 580             | 4 395<br>1 733            | 4 395<br>1 733            | 4 633<br>1 827     | 5.42<br>5.42                         | 4 883<br>2 925            | 5 152<br>3 086            |
| Catering: Departmental activities   | 5 079                     | 4 295                  | 4 466                     | 6 909                      | 4 675                     | 4 675                     | 4 511              | (3.51)                               | 4 697                     | 4 960                     |
| Communication   | 5 969                     | 7 127                  | 7 731                     | 6 937                      | 7 923                     | 7 923                     | 7 918              | (0.06)                               | 8 782                     | 9 250                     |
| Computer services   | 1 973                     | 2 291                  | 1 643                     | 2 177                      | 2 421                     | 2 421                     | 7 396              | 205.49                               | 7 526                     | 2 665                     |
| Cons/prof: Business and advisory services   | 8 041                     | 4 747                  | 7 796                     | 6 436                      | 7 471                     | 7 471                     | 8 104              | 8.47                                 | 6 792                     | 7 156                     |
| Cons/prof: Legal costs  | 161                       | 537                    | 672                       | 474                        | 107                       | 107                       | 113                | 5.61                                 | 119                       | 126                       |
| Contractors   | 2 772                     | 2 269                  | 14 836                    | 2 218                      | 10 348                    | 10 348                    | 2 844              | (72.52)                              | 2 990                     | 3 157                     |
| Agency and support/   | 51 260                    | 57 162                 | 57 383                    | 54 936                     | 61 503                    | 61 503                    | 62 655             | 1.87                                 | 66 588                    | 69 366                    |
| outsourced services   | 044                       | 450                    | 004                       | 044                        | 454                       | 454                       | 440                | (05.47)                              | 444                       | 440                       |
| Entertainment   | 214                       | 159                    | 231                       | 341                        | 151                       | 151                       | 113<br>18 181      | (25.17)                              | 114                       | 119                       |
| Fleet services (including<br>Inventory: Clothing material and<br>accessories  |                           | 4                      | 6                         | 1                          | 1                         | 1                         | 10 101             | (100.00)                             | 19 555                    | 20 633                    |
| Inventory: Food and food supplies   | 228                       | 156                    | 434                       | 290                        | 317                       | 317                       | 311                | (1.89)                               | 327                       | 344                       |
| Inventory: Fuel, oil and gas  | 50                        | 55                     | 41                        | 54                         | 37                        | 37                        | 39                 | 5.41                                 | 41                        | 43                        |
| Inventory: Learner and teacher support material   |                           | 149                    | 20                        | 19                         | 127                       | 127                       | 126                | (0.79)                               | 133                       | 140                       |
| Inventory: Materials and supplies   | 405                       | 365                    | 609                       | 393                        | 609                       | 609                       | 639                | 4.93                                 | 671                       | 706                       |
| Inventory: Medical supplies   | 44                        | 74                     | 9                         | 111                        | 45                        | 45                        | 53                 | 17.78                                | 52                        | 54                        |
| Inventory: Medicine   | 57                        | 443                    | 86                        | 91                         | 53                        | 53                        | 56                 | 5.66                                 | 59                        | 63                        |
| Medsas inventory interface  |                           | 24                     |                           | 0.1-                       |                           |                           |                    |                                      |                           |                           |
| Inventory: Other supplies Consumable supplies   | 678<br>1 643              | 405<br>1 736           | 1 118<br>2 462            | 247<br>1 849               | 339<br>3 492              | 339<br>3 492              | 351<br>3 228       | 3.54<br>(7.56)                       | 368<br>3 857              | 388<br>4 083              |
| Consumable: Stationery, printing  | 4 966                     | 4 775                  | 4 586                     | 6 072                      | 5 612                     | 5 612                     | 5 918              | 5.45                                 | 5 877                     | 6 523                     |
| & office supplies   | 1 000                     | 1110                   | 1 000                     | 0012                       | 0012                      | 0012                      | 0010               | 0.10                                 | 0011                      | 0 020                     |
| Operating leases  | 10 964                    | 3 406                  | 816                       | 142                        | 343                       | 343                       | 506                | 47.52                                | 535                       | 566                       |
| Property payments   | 17 248                    | 19 474                 | 20 680                    | 16 787                     | 23 924                    | 23 924                    | 24 446             | 2.18                                 | 24 929                    | 27 089                    |
| Transport provided: Departmental activity   | 262                       | 176                    | 291                       | 248                        | 448                       | 448                       | 477                | 6.47                                 | 502                       | 529                       |
| Travel and subsistence  | 21 120                    | 25 887                 | 19 146                    | 21 459                     | 23 594                    | 23 626                    | 8 527              | (63.91)                              | 9 509                     | 8 904                     |
| Training and development  | 845                       | 891                    | 2 048                     | 3 041                      | 3 033                     | 3 033                     | 3 024              | (0.30)                               | 3 168                     | 3 342                     |
| Operating payments  | 211                       | 496                    | 883                       | 2 067                      | 231                       | 231                       | 234                | 1.30                                 | 245                       | 253                       |
| Venues and facilities   | 1 344                     | 448                    | 584                       | 514                        | 1 373                     | 1 373                     | 1 356              | (1.24)                               | 1 430                     | 1 507                     |
| Rental and hiring   | 140                       | 1 338                  | 2 384                     | 2 144                      | 2 027                     | 2 027                     | 2 097              | 3.45                                 | 2 211                     | 2 330                     |
| Interest and rent on land   | 442                       | 288                    |                           |                            |                           |                           |                    |                                      |                           |                           |
| Interest  | 358                       | 288                    |                           |                            |                           |                           |                    |                                      |                           |                           |
| Rent on land  | 84                        |                        |                           |                            |                           |                           |                    |                                      |                           |                           |
| Transfers and subsidies to  | 666 124                   | 734 289                | 766 895                   | 887 608                    | 875 615                   | 875 615                   | 969 441            | 10.72                                | 1 051 893                 | 1 111 175                 |
| Departmental agencies and accounts  |                           |                        | 24                        |                            | 23                        | 23                        | 24                 | 4.35                                 | 27                        | 30                        |
| Entities receiving transfers  |                           |                        | 24                        |                            | 23                        | 23                        | 24                 | 4.35                                 | 27                        | 30                        |
| Other   |                           |                        | 24                        |                            | 23                        | 23                        | 24                 | 4.35                                 | 27                        | 30                        |
| Non-profit institutions   | 660 006                   | 727 840                | 764 378                   | 884 336                    | 871 964                   | 871 964                   | 964 195            | 10.58                                | 1 045 467                 | 1 104 417                 |
| Households  | 6 118                     | 6 449                  | 2 493                     | 3 272                      | 3 628                     | 3 628                     | 5 222              | 43.94                                | 6 399                     | 6 728                     |
| Social benefits   | 945                       | 674                    | 1 312                     | 272                        | 1 128                     | 1 128                     | 222                | (80.32)                              | 233                       | 244                       |
| Other transfers to households   | 5 173                     | 5 775                  | 1 181                     | 3 000                      | 2 500                     | 2 500                     | 5 000              | 100.00                               | 6 166                     | 6 484                     |
| Payments for capital assets   | 34 628                    | 32 982                 | 21 316                    | 20 066                     | 29 746                    | 29 714                    | 39 299             | 32.26                                | 23 473                    | 24 833                    |
| Buildings and other fixed structures  |                           |                        |                           |                            |                           |                           | 17 000             |                                      |                           |                           |
| Buildings   |                           |                        |                           |                            |                           |                           | 17 000             |                                      |                           |                           |
| Machinery and equipment   | 34 628                    | 32 982                 | 21 316                    | 20 066                     | 29 746                    | 29 714                    | 22 299             | (24.95)                              | 23 473                    | 24 833                    |
| Transport equipment   | 6 456                     | 13 520                 | 9 470                     | 8 736                      | 9 834                     | 9 802                     | 10 594             | 8.08                                 | 11 166                    | 11 881                    |
| Other machinery and equipment  Payments for financial assets  | 28 172<br>5 305           | 19 462<br>28           | 11 846<br>114             | 11 330                     | 19 912                    | 19 912                    | 11 705             | (41.22)                              | 12 307                    | 12 952                    |
|   |                           |                        |                           |                            |                           |                           |                    |                                      | 100:                      |                           |
| Total economic classification   | 1 222 183                 | 1 317 002              | 1 402 227                 | 1 577 602                  | 1 587 244                 | 1 587 244                 | 1 755 933          | 10.63                                | 1 861 296                 | 1 963 825                 |
|   |                           |                        |                           |                            |                           |                           |                    |                                      |                           |                           |

Note: The economic classifications as taken up in this Budget are in accordance with **Version 4 of the Standard Chart of Accounts (SCOA)**, which became fully effective from 1 April 2014.

Table A.2.1 Payments and estimates by economic classification – Programme 1: Administration

|  |   | Outcome   |  |  |   |   | Medium-term estimate  |  |   |   |
|--|---|---|--|--|---|---|---|--|---|---|
| Economic classification<br>R'000   | Audited   | Audited   | Audited  | Main<br>appro-<br>priation   | Adjusted<br>appro-<br>priation  | Revised estimate  |   | % Change<br>from Revised<br>estimate                                       |   |   |
|  | 2010/11   | 2011/12   | 2012/13  | 2013/14  | 2013/14   | 2013/14   | 2014/15   | 2013/14  | 2015/16   | 2016/17   |
| Current payments   | 150 848   | 152 247   | 166 409  | 166 667  | 166 886   | 166 918   | 196 458   | 17.70  | 203 622   | 204 079   |
| Compensation of employees  | 109 164   | 111 334   | 129 182  | 123 181  | 125 666   | 125 666   | 147 101   | 17.06  | 152 442   | 155 391   |
| Salaries and wages   | 94 637  | 97 124  | 114 038  | 108 728  | 111 213   | 111 213   | 130 294   | 17.16  | 135 015   | 137 630   |
| Social contributions   | 14 527  | 14 210  | 15 144   | 14 453   | 14 453  | 14 453  | 16 807  | 16.29  | 17 427  | 17 761  |
| Goods and services   | 41 354  | 40 752  | 37 227   | 43 486   | 41 220  | 41 252  | 49 357  | 19.65  | 51 180  | 48 688  |
| of which   |   |   |  |  |   |   |   |  |   |   |
| Administrative fees Advertising Assets <r5 000="" activities="" advisory="" and="" audit="" bursaries:="" business="" catering:="" communication="" computer="" cons="" cost:="" costs<="" departmental="" employees="" external="" legal="" prof:="" services="" td=""><td>105<br/>424<br/>378<br/>3 885<br/>1 989<br/>736<br/>4 981<br/>133<br/>1 379</td><td>205<br/>172<br/>1 848<br/>4 270<br/>3 437<br/>761<br/>3 627<br/>1 310<br/>3 322</td><td>87<br/>823<br/>1 681<br/>3 048<br/>2 271<br/>930<br/>3 471<br/>1 641<br/>6 023</td><td>99<br/>579<br/>1 309<br/>4 886<br/>3 580<br/>784<br/>3 798<br/>2 034<br/>4 142</td><td>118<br/>1 446<br/>1 746<br/>4 395<br/>1 733<br/>736<br/>2 868<br/>2 278<br/>5 566</td><td>118<br/>1 446<br/>1 746<br/>4 395<br/>1 733<br/>736<br/>2 868<br/>2 278<br/>5 566</td><td>124<br/>1 524<br/>1 783<br/>4 633<br/>1 827<br/>470<br/>3 000<br/>7 396<br/>6 844</td><td>5.08<br/>5.39<br/>2.12<br/>5.42<br/>5.42<br/>(36.14)<br/>4.60<br/>224.67<br/>22.96</td><td>130<br/>1 606<br/>1 880<br/>4 883<br/>2 925<br/>438<br/>3 163<br/>7 526<br/>5 470</td><td>138<br/>1 695<br/>1 983<br/>5 152<br/>3 086<br/>461<br/>3 335<br/>2 665<br/>5 768</td></r5> | 105<br>424<br>378<br>3 885<br>1 989<br>736<br>4 981<br>133<br>1 379 | 205<br>172<br>1 848<br>4 270<br>3 437<br>761<br>3 627<br>1 310<br>3 322 | 87<br>823<br>1 681<br>3 048<br>2 271<br>930<br>3 471<br>1 641<br>6 023 | 99<br>579<br>1 309<br>4 886<br>3 580<br>784<br>3 798<br>2 034<br>4 142 | 118<br>1 446<br>1 746<br>4 395<br>1 733<br>736<br>2 868<br>2 278<br>5 566 | 118<br>1 446<br>1 746<br>4 395<br>1 733<br>736<br>2 868<br>2 278<br>5 566 | 124<br>1 524<br>1 783<br>4 633<br>1 827<br>470<br>3 000<br>7 396<br>6 844 | 5.08<br>5.39<br>2.12<br>5.42<br>5.42<br>(36.14)<br>4.60<br>224.67<br>22.96 | 130<br>1 606<br>1 880<br>4 883<br>2 925<br>438<br>3 163<br>7 526<br>5 470 | 138<br>1 695<br>1 983<br>5 152<br>3 086<br>461<br>3 335<br>2 665<br>5 768 |
| Contractors  | 931   | 952   | 464  | 231  | 547   | 547   | 594   | 8.59   | 625   | 659   |
| Agency and support/<br>outsourced services<br>Entertainment<br>Fleet services (including<br>government motor transport)  | 1 343   | 738<br>140  | 402<br>201   | 316<br>289   | 402<br>114  | 402<br>114  | 351<br>89<br>6 148  | (12.69)<br>(21.93)   | 92<br>6 841   | 390<br>97<br>7 211  |
| Inventory: Food and food supplies<br>Inventory: Fuel, oil and gas<br>Inventory: Learner and teacher<br>support material  | 16<br>9   | 3<br>7<br>6   | 171<br>4<br>3  | 21<br>6<br>1   | 23<br>9<br>1  | 23<br>9<br>1  | 8<br>1  | (100.00)<br>(11.11)  | 9<br>1  | 9   |
| Inventory: Materials and supplies  | 60  | 27  | 209  | 60   | 274   | 274   | 283   | 3.28   | 299   | 315   |
| Inventory: Medical supplies<br>Inventory: Other supplies   | 281   | 5<br>200  | 7<br>556   | 11<br>243  | 3<br>192  | 3<br>192  | 9<br>194  | 200.00<br>1.04   | 6<br>204  | 6<br>214  |
| Consumable: Stationery, printing   | 3 705   | 3 176   | 2 913  | 3 751  | 3 319   | 3 319   | 3 403   | 2.53   | 3 588   | 3 782   |
| & office supplies  |   |   |  |  |   |   |   |  |   |   |
| Operating leases Property payments Transport provided: Departmental activity   | 7 755<br>7 055<br>4   | 2 058<br>4 201  | 3 275<br>17  | 3 570<br>5   | 232<br>3 673<br>8   | 232<br>3 673<br>8   | 340<br>3 552<br>14  | 46.55<br>(3.29)<br>75.00   | 359<br>3 482<br>14  | 379<br>3 666<br>15  |
| Travel and subsistence   | 4 267   | 7 701   | 5 407  | 8 259  | 6 922   | 6 954   | 2 009   | (71.11)  | 2 250   | 2 373   |
| Training and development Operating payments  | 615   | 757<br>331  | 1 822<br>294   | 2 520<br>1 886   | 2 850   | 2 850<br>129  | 3 003<br>126  | 5.37   | 3 168   | 3 342<br>133  |
| Venues and facilities  | 170<br>767  | 120   | 380  | 159  | 129<br>879  | 879   | 874   | (2.33)<br>(0.57)   | 131<br>921  | 971   |
| Rental and hiring  |   | 841   | 504  | 473  | 650   | 650   | 645   | (0.77)   | 680   | 716   |
| Interest and rent on land  | 330   | 161   |  |  |   |   |   |  |   |   |
| Interest   | 330   | 161   |  |  |   |   |   |  |   |   |
| Transfers and subsidies to   | 88  | 293   | 1 014  |  | 142   | 142   | 157   | 10.56  | 167   | 179   |
| Departmental agencies and accounts   |   |   | 5  |  | 7   | 7   | 8   | 14.29  | 9   | 11  |
| Entities receiving transfers   |   |   | 5  |  | 7   | 7   | 8   | 14.29  | 9   | 11  |
| Other  |   |   | 5  |  | 7   | 7   | 8   | 14.29  | 9   | 11  |
| Households   | 88  | 293   | 1 009  |  | 135   | 135   | 149   | 10.37  | 158   | 168   |
| Social benefits  | 88  | 293   | 1 009  |  | 135   | 135   | 149   | 10.37  | 158   | 168   |
| Payments for capital assets Buildings and other fixed structures   | 21 674  | 31 615  | 9 906  | 9 248  | 17 531  | 17 499  | 26 316<br>17 000  | 50.39  | 9 789   | 10 308  |
| Buildings  |   |   |  |  |   |   | 17 000  | //A = A'   | 1 -10   |   |
| Machinery and equipment  | 21 674  | 31 615  | 9 906  | 9 248  | 17 531  | 17 499  | 9 316   | (46.76)  | 9 789   | 10 308  |
| Transport equipment  | 6 456   | 13 520  | 1 144  | 117  | 117   | 85<br>17 414  | 89  | 4.71   | 94  | 99  |
| Other machinery and equipment  Payments for financial assets   | 15 218<br>5 292   | 18 095<br>28  | 8 762  | 9 131  | 17 414  | 17 414  | 9 227   | (47.01)  | 9 695   | 10 209  |
| Total economic classification  | 177 902   | 184 183   | 177 418  | 175 915  | 184 559   | 184 559   | 222 931   | 20.79  | 213 578   | 214 566   |

Annexure A to Vote 7

Table A.2.2 Payments and estimates by economic classification – Programme 2: Social Welfare Services

|   |          | Outcome     |            |                            |                                |                  |           | Medium-term                          | estimate  |              |
|---|----------|-------------|------------|----------------------------|--------------------------------|------------------|-----------|--------------------------------------|-----------|--------------|
| Economic classification<br>R'000  | Audited  | Audited     | Audited    | Main<br>appro-<br>priation | Adjusted<br>appro-<br>priation | Revised estimate |           | % Change<br>from Revised<br>estimate |           |              |
|   | 2010/11  | 2011/12     | 2012/13    | 2013/14                    | 2013/14                        | 2013/14          | 2014/15   | 2013/14                              | 2015/16   | 2016/17      |
| Current payments  | 193 714  | 226 401     | 258 664    | 305 830                    | 307 675                        | 307 675          | 340 004   | 10.51                                | 358 778   | 384 818      |
| Compensation of employees   | 169 682  | 195 909     | 225 786    | 273 698                    | 270 749                        | 270 749          | 300 983   | 11.17                                | 317 553   | 341 308      |
| Salaries and wages  | 148 452  | 167 491     | 193 317    | 218 710                    | 215 761                        | 215 761          | 240 822   | 11.62                                | 254 242   | 274 642      |
| Social contributions  | 21 230   | 28 418      | 32 469     | 54 988                     | 54 988                         | 54 988           | 60 161    | 9.41                                 | 63 311    | 66 666       |
| Goods and services  | 24 005   | 30 389      | 32 878     | 32 132                     | 36 926                         | 36 926           | 39 021    | 5.67                                 | 41 225    | 43 510       |
| of which  |          |             |            |                            |                                |                  |           |                                      |           |              |
| Administrative fees Advertising   | 111      | 39          | 8<br>73    | 22<br>491                  | 26<br>96                       | 26<br>96         | 27<br>101 | 3.85<br>5.21                         | 29<br>107 | 30<br>112    |
| Assets <r5 000<="" td=""><td>81</td><td>34</td><td>345</td><td>1 288</td><td>173</td><td>173</td><td>188</td><td>8.67</td><td>204</td><td>220</td></r5> | 81       | 34          | 345        | 1 288                      | 173                            | 173              | 188       | 8.67                                 | 204       | 220          |
| Catering: Departmental activities   | 3 699    | 2 935       | 3 032      | 5 602                      | 3 570                          | 3 570            | 3 770     | 5.60                                 | 3 982     | 4 202        |
| Communication Computer services   | 498<br>1 | 3 045<br>26 | 3 697<br>2 | 2 651                      | 4 160                          | 4 160            | 4 385     | 5.41                                 | 4 622     | 4 866        |
| Cons/prof: Business and advisory  | 1 592    | 20          | 2          | 118                        |                                |                  |           |                                      |           |              |
| services  |          |             |            |                            |                                |                  |           |                                      |           |              |
| Contractors   | 517      | 448         | 812        | 810                        | 491                            | 491              | 518       | 5.50                                 | 545       | 574          |
| Agency and support/   | 236      | 608         | 994        |                            | 1 391                          | 1 391            | 1 466     | 5.39                                 | 1 545     | 1 627        |
| outsourced services Entertainment   | 4        | 5           | 3          | 22                         | 21                             | 21               | 21        |                                      | 21        | 21           |
| Fleet services (including   | 4        | J.          | J          | 22                         | 21                             | 21               | 9 652     |                                      | 10 205    | 21<br>10 779 |
| government motor transport)   |          |             |            |                            |                                |                  |           |                                      |           |              |
| Inventory: Clothing material and  |          | 2           | 3          |                            |                                |                  |           |                                      |           |              |
| accessories   |          |             |            |                            |                                |                  |           |                                      |           |              |
| Inventory: Food and food supplies   | 115      | 45          | 24         | 47                         | 18                             | 18               | 19        | 5.56                                 | 20        | 21           |
| Inventory: Fuel, oil and gas<br>Inventory: Learner and teacher  | 1        | 5           |            | 9                          | 8<br>7                         | 8<br>7           | 8         | (100.00)                             | 8         | 9            |
| support material  |          |             |            |                            | ,                              | ,                |           | (100.00)                             |           |              |
| Inventory: Materials and supplies   | 18       | 122         | 87         |                            | 70                             | 70               | 74        | 5.71                                 | 78        | 82           |
| Inventory: Medical supplies   | 40       | _           |            | 98                         | 13                             | 13               | 13        |                                      | 14        | 15           |
| Inventory: Medicine<br>Medsas inventory interface   | 6        | 8<br>12     |            |                            |                                |                  |           |                                      |           |              |
| Inventory: Other supplies   | 339      | 202         | 559        |                            | 98                             | 98               | 105       | 7.14                                 | 111       | 118          |
| Consumable supplies   | 344      | 253         | 627        |                            |                                |                  |           |                                      |           |              |
| Consumable: Stationery, printing  | 429      | 813         | 1 005      | 1 654                      | 1 293                          | 1 293            | 1 398     | 8.12                                 | 1 239     | 1 630        |
| & office supplies Operating leases  | 1 092    | 916         | 600        | 71                         | 71                             | 71               | 75        | 5.63                                 | 80        | 85           |
| Property payments   | 631      | 5 452       | 7 900      | 6 280                      | 10 279                         | 10 279           | 10 834    | 5.40                                 | 11 119    | 12 024       |
| Transport provided: Departmental  | 258      | 176         | 236        | 243                        | 440                            | 440              | 463       | 5.23                                 | 488       | 514          |
| activity  |          |             |            |                            |                                |                  |           |                                      |           |              |
| Travel and subsistence  | 13 575   | 14 566      | 10 447     | 10 924                     | 12 889                         | 12 889           | 4 137     | (67.90)                              | 4 946     | 4 620        |
| Training and development Operating payments   | 73<br>25 | 48          | 54<br>435  |                            | 136<br>79                      | 136<br>79        | 84        | (100.00)<br>6.33                     | 88        | 93           |
| Venues and facilities   | 320      | 260         | 151        | 236                        | 419                            | 419              | 441       | 5.25                                 | 465       | 490          |
| Rental and hiring   |          | 369         | 1 784      | 1 566                      | 1 178                          | 1 178            | 1 242     | 5.43                                 | 1 309     | 1 378        |
| Interest and rent on land   | 27       | 103         |            |                            |                                |                  |           |                                      |           |              |
| Interest  |          | 103         |            |                            |                                |                  |           |                                      |           |              |
| Rent on land  | 27       |             |            |                            |                                |                  |           |                                      |           |              |
| Transfers and subsidies to  | 205 821  | 269 062     | 230 886    | 253 585                    | 252 405                        | 252 405          | 265 154   | 5.05                                 | 287 428   | 300 736      |
| Departmental agencies and accounts  |          |             | 18         |                            | 3                              | 3                | 3         |                                      | 4         | 4            |
| Entities receiving transfers  |          |             | 18         |                            | 3                              | 3                | 3         |                                      | 4         | 4            |
| Other   |          |             | 18         |                            | 3                              | 3                | 3         |                                      | 4         | 4            |
| Non-profit institutions   | 205 603  | 268 761     | 230 681    | 253 335                    | 252 104                        | 252 104          | 265 101   | 5.16                                 | 287 374   | 300 682      |
| Households  | 218      | 301         | 187        | 250                        | 298                            | 298              | 50        | (83.22)                              | 50        | 50           |
| Social benefits   | 45       | 26          | 47         | 250                        | 298                            | 298              | 50        | (83.22)                              | 50        | 50           |
| Other transfers to households   | 173      | 275         | 140        |                            |                                |                  |           |                                      |           |              |
| Payments for capital assets   | 25       | 9           | 9 335      | 8 619                      | 9 717                          | 9 717            | 10 505    | 8.11                                 | 11 072    | 11 782       |
| Machinery and equipment   | 25       | 9           | 9 335      | 8 619                      | 9 717                          | 9 717            | 10 505    |                                      | 11 072    | 11 782       |
| Transport equipment   | 23       | J           | 8 288      | 8 619                      | 9 717                          | 9 717            | 10 505    | 8.11                                 | 11 072    | 11 782       |
| Other machinery and equipment   | 25       | 9           | 1 047      | 0013                       | 3111                           | 3111             | 10 303    | 0.11                                 | 11012     | 11702        |
| , , , , , , , , , , , , , , , , , , ,   |          | J           |            |                            |                                |                  |           |                                      |           |              |
| Payments for financial assets   | 13       |             | 18         |                            |                                |                  |           |                                      |           |              |
| Total economic classification   | 399 573  | 495 472     | 498 903    | 568 034                    | 569 797                        | 569 797          | 615 663   | 8.05                                 | 657 278   | 697 336      |

Table A.2.3 Payments and estimates by economic classification – Programme 3: Development and Research

|   |         | Outcome |         |                            |                                |                  |         | Medium-term                          | estimate |         |
|---|---------|---------|---------|----------------------------|--------------------------------|------------------|---------|--------------------------------------|----------|---------|
| Economic classification R'000   | Audited | Audited | Audited | Main<br>appro-<br>priation | Adjusted<br>appro-<br>priation | Revised estimate |         | % Change<br>from Revised<br>estimate |          |         |
|   | 2010/11 | 2011/12 | 2012/13 | 2013/14                    | 2013/14                        | 2013/14          | 2014/15 | 2013/14                              | 2015/16  | 2016/17 |
| Current payments  | 5 328   | 5 923   | 6 548   | 7 265                      | 7 265                          | 7 265            | 7 711   | 6.14                                 | 8 206    | 8 755   |
| Compensation of employees   | 4 306   | 5 355   | 5 921   | 6 605                      | 6 605                          | 6 605            | 7 110   | 7.65                                 | 7 609    | 8 146   |
| Salaries and wages  | 3 845   | 4 587   | 5 289   | 5 894                      | 5 894                          | 5 894            | 6 370   | 8.08                                 | 6 827    | 7 318   |
| Social contributions  | 461     | 768     | 632     | 711                        | 711                            | 711              | 740     | 4.08                                 | 782      | 828     |
| Goods and services  | 1 013   | 564     | 627     | 660                        | 660                            | 660              | 601     | (8.94)                               | 597      | 609     |
| of which  |         |         |         |                            |                                |                  |         |                                      |          |         |
| Administrative fees   | 10      | 5       | 3       | 5                          | 5                              | 5                |         | (100.00)                             |          |         |
| Advertising   | 56      |         |         |                            |                                |                  |         |                                      |          |         |
| Assets <r5 000<="" td=""><td>48</td><td>2</td><td>12</td><td>11</td><td>11</td><td>11</td><td>77</td><td>600.00</td><td>50</td><td>25</td></r5> | 48      | 2       | 12      | 11                         | 11                             | 11               | 77      | 600.00                               | 50       | 25      |
| Catering: Departmental activities   | 219     | 117     | 175     | 180                        | 180                            | 180              | 96      | (46.67)                              | 96       | 107     |
| Communication   | 1       | 4       | 2       |                            |                                |                  |         |                                      |          |         |
| Computer services   | 2       | 6       |         |                            |                                |                  |         |                                      |          |         |
| Cons/prof: Business and advisory services   | 2       | ı       |         |                            |                                |                  |         |                                      |          |         |
| Contractors   | 27      |         |         |                            |                                |                  | 3       |                                      | 4        | _       |
| Agency and support/   | 17      | 38      |         |                            |                                |                  | 3       |                                      | 4        | J       |
| outsourced services   | l ''    | 00      |         |                            |                                |                  |         |                                      |          |         |
| Entertainment   | 2       | 3       | 3       | 3                          | 3                              | 3                |         | (100.00)                             |          |         |
| Inventory: Clothing material and  |         | 3       | 1       | 1                          | 1                              | 1                |         | (100.00)                             |          |         |
| accessories   |         |         | •       |                            |                                | '                |         | (100.00)                             |          |         |
| Inventory: Materials and supplies   | 2       |         |         |                            |                                |                  | 3       |                                      |          |         |
| Consumable supplies   | 2       | 2       | 5       | 5                          | 5                              | 5                | 2       | (60.00)                              | 2        | 3       |
| Consumable: Stationery, printing  | 66      | 88      | 92      | 84                         | 84                             | 84               | 105     | 25.00                                | 111      | 117     |
| & office supplies   |         |         |         |                            |                                |                  |         |                                      |          |         |
| Operating leases  | 54      | 48      |         |                            |                                |                  | 48      |                                      | 51       | 55      |
| Travel and subsistence  | 471     | 240     | 316     | 334                        | 334                            | 334              | 219     | (34.43)                              | 231      | 243     |
| Training and development  | 4       |         |         |                            |                                |                  |         |                                      |          |         |
| Venues and facilities   | 32      | 10      | 1       | 1                          | 1                              | 1                | 9       | 800.00                               | 10       | 10      |
| Rental and hiring   |         |         | 17      | 36                         | 36                             | 36               | 39      | 8.33                                 | 42       | 44      |
| Interest and rent on land   | 9       | 4       |         |                            |                                |                  |         |                                      |          |         |
| Interest  | 9       | 4       |         |                            |                                |                  |         |                                      |          |         |
| Transfers and subsidies to  | 379 805 | 384 841 | 447 699 | 523 563                    | 520 490                        | 520 490          | 561 707 | 7.92                                 | 612 196  | 646 371 |
| Non-profit institutions   | 374 805 | 379 341 | 446 980 | 520 563                    | 517 990                        | 517 990          | 556 707 | 7.47                                 | 606 030  | 639 887 |
| Households  | 5 000   | 5 500   | 719     | 3 000                      | 2 500                          | 2 500            | 5 000   | 100.00                               | 6 166    | 6 484   |
| Other transfers to households   | 5 000   | 5 500   | 719     | 3 000                      | 2 500                          | 2 500            | 5 000   | 100.00                               | 6 166    | 6 484   |
| Payments for capital assets   |         |         | 33      | 43                         | 43                             | 43               |         | (100.00)                             |          |         |
| Machinery and equipment   |         |         | 33      | 43                         | 43                             | 43               |         | (100.00)                             |          |         |
| Other machinery and equipment   |         |         | 33      | 43                         | 43                             | 43               |         | (100.00)                             |          |         |
| Salor mashinory and equipment   |         |         | 00      | 70                         | 70                             | 70               |         | (100.00)                             |          |         |
| Total economic classification   | 385 133 | 390 764 | 454 280 | 530 871                    | 527 798                        | 527 798          | 569 418 | 7.89                                 | 620 402  | 655 126 |

Table A.2.4 Payments and estimates by economic classification – Programme 4: Restorative Services

|   | Outcome                             |                                    |                             |                             |                                 |                                 |                                   | Medium-term                               | estimate                |                           |
|---|-------------------------------------|------------------------------------|-----------------------------|-----------------------------|---------------------------------|---------------------------------|-----------------------------------|---|-------------------------|---------------------------|
| Economic classification<br>R'000  | Audited                             | Audited                            | Audited                     | Main<br>appro-<br>priation  | Adjusted appropriation          | Revised estimate                |                                   | % Change<br>from Revised<br>estimate      |                         |                           |
|   | 2010/11                             | 2011/12                            | 2012/13                     | 2013/14                     | 2013/14                         | 2013/14                         | 2014/15                           | 2013/14                                   | 2015/16                 | 2016/17                   |
| Current payments  | 151 098                             | 151 982                            | 155 513                     | 172 257                     | 179 966                         | 179 966                         | 191 791                           | 6.57                                      | 203 623                 | 217 387                   |
| Compensation of employees   | 79 276                              | 76 291                             | 81 619                      | 103 361                     | 98 456                          | 98 456                          | 108 440                           | 10.14                                     | 115 233                 | 125 036                   |
| Salaries and wages  | 69 700                              | 67 194                             | 71 980                      | 92 026                      | 87 121                          | 87 121                          | 96 442                            | 10.70                                     | 102 518                 | 111 658                   |
| Social contributions  | 9 576                               | 9 097                              | 9 639                       | 11 335                      | 11 335                          | 11 335                          | 11 998                            | 5.85                                      | 12 715                  | 13 378                    |
| Goods and services of which   | 71 762                              | 75 675                             | 73 894                      | 68 896                      | 81 510                          | 81 510                          | 83 351                            | 2.26                                      | 88 390                  | 92 351                    |
| Administrative fees<br>Advertising<br>Assets <r5 000<br="">Catering: Departmental activities</r5>                       | 8<br>3 259<br>244<br>339<br>476     | 15<br>1 301<br>346<br>377<br>429   | 4<br>6<br>455<br>259<br>551 | 4<br>6<br>335<br>284<br>480 | 49<br>685<br>163<br>892         | 49<br>685<br>163<br>892         | 52<br>723<br>150<br>528           | 6.12<br>5.55<br>(7.98)                    | 54<br>370<br>155<br>992 | 57<br>389<br>163<br>1 044 |
| Communication Computer services Cons/prof: Business and advisory services   | 2                                   | 8                                  |                             |                             |                                 |                                 |                                   | (40.81)                                   |                         |                           |
| Contractors Agency and support/ outsourced services   | 1 289<br>49 664                     | 855<br>55 771                      | 1 399<br>55 987             | 1 177<br>54 620             | 1 641<br>59 710                 | 1 641<br>59 710                 | 1 729<br>60 838                   | 5.36<br>1.89                              | 1 816<br>64 673         | 1 919<br>67 349           |
| Entertainment Fleet services (including government motor transport)   | 2                                   | 4                                  | 19                          | 20                          | 4                               | 4                               | 1<br>2 381                        | (75.00)                                   | 1<br>2 509              | 1<br>2 643                |
| Inventory: Food and food supplies<br>Inventory: Fuel, oil and gas<br>Inventory: Learner and teacher<br>support material | 96<br>40                            | 108<br>43<br>143                   | 209<br>37<br>17             | 222<br>39<br>18             | 276<br>20<br>119                | 276<br>20<br>119                | 292<br>23<br>125                  | 5.80<br>15.00<br>5.04                     | 307<br>24<br>132        | 323<br>25<br>139          |
| Inventory: Materials and supplies<br>Inventory: Medical supplies<br>Inventory: Medicine<br>Medsas inventory interface   | 324<br>4<br>51                      | 216<br>69<br>435<br>12             | 312<br>2<br>86              | 333<br>2<br>91              | 263<br>29<br>53                 | 263<br>29<br>53                 | 277<br>31<br>56                   | 5.32<br>6.90<br>5.66                      | 291<br>32<br>59         | 306<br>33<br>63           |
| Inventory: Other supplies Consumable supplies Consumable: Stationery, printing & office supplies                        | 57<br>1 297<br>661                  | 3<br>1 481<br>589                  | 2<br>1 830<br>415           | 1<br>1 844<br>401           | 38<br>3 487<br>650              | 38<br>3 487<br>650              | 39<br>3 226<br>686                | 2.63<br>(7.48)<br>5.54                    | 41<br>3 855<br>722      | 43<br>4 080<br>761        |
| Operating leases Property payments Travel and subsistence Training and development Operating payments                   | 1 960<br>9 562<br>2 142<br>62<br>16 | 323<br>9 713<br>3 073<br>127<br>88 | 9 505<br>2 565<br>18<br>129 | 6 937<br>1 833<br>19<br>137 | 40<br>9 972<br>3 166<br>4<br>23 | 40<br>9 972<br>3 166<br>4<br>23 | 43<br>10 060<br>1 854<br>21<br>24 | 7.50<br>0.88<br>(41.44)<br>425.00<br>4.35 | 45<br>10 328<br>1 756   | 47<br>11 399<br>1 325     |
| Venues and facilities<br>Rental and hiring  | 207                                 | 18<br>128                          | 22<br>65                    | 24<br>69                    | 74<br>152                       | 74<br>152                       | 32<br>160                         | (56.76)<br>5.26                           | 34<br>168               | 36<br>179                 |
| Interest and rent on land   | 60                                  | 16                                 |                             |                             |                                 |                                 |                                   |   |                         |                           |
| Interest<br>Rent on land  | 19<br>41                            | 16                                 |                             |                             |                                 |                                 |                                   |   |                         |                           |
| Transfers and subsidies to  | 45 013                              | 53 993                             | 67 401                      | 73 228                      | 73 339                          | 73 339                          | 85 586                            | 16.70                                     | 91 003                  | 95 611                    |
| Departmental agencies and accounts Provide list of entities receiving transfers   |                                     |                                    | 1<br>1                      |                             | 13<br>13                        | 13<br>13                        | 13<br>13                          |   | 14<br>14                | 15<br>15                  |
| Other   |                                     |                                    | 1                           |                             | 13                              | 13                              | 13                                |   | 14                      | 15                        |
| Non-profit institutions   | 44 201                              | 53 638                             | 67 174                      | 73 206                      | 72 706                          | 72 706                          | 85 550                            | 17.67                                     | 90 964                  | 95 570                    |
| Households  | 812                                 | 355                                | 226                         | 22                          | 620                             | 620                             | 23                                | (96.29)                                   | 25                      | 26                        |
| Social benefits   | 812                                 | 355                                | 226                         | 22                          | 620                             | 620                             | 23                                | (96.29)                                   | 25                      | 26                        |
| Payments for capital assets   | 4 421                               | 1 337                              | 1 984                       | 2 112                       | 2 426                           | 2 426                           | 2 432                             | 0.25                                      | 2 564                   | 2 695                     |
| Machinery and equipment   | 4 421                               | 1 337                              | 1 984                       | 2 112                       | 2 426                           | 2 426                           | 2 432                             | 0.25                                      | 2 564                   | 2 695                     |
| Other machinery and equipment   | 4 421                               | 1 337                              | 1 984                       | 2 112                       | 2 426                           | 2 426                           | 2 432                             | 0.25                                      | 2 564                   | 2 695                     |
| Payments for financial assets   |                                     |                                    | 1                           |                             |                                 |                                 |                                   |   |                         |                           |
| Total economic classification   | 200 532                             | 207 312                            | 224 905                     | 247 597                     | 255 731                         | 255 731                         | 279 809                           | 9.42                                      | 297 190                 | 315 693                   |

Table A.2.5 Payments and estimates by economic classification – Programme 5: Development and Research

|  |                | Outcome   |                |                            |                                |                  |   | Medium-term                          | estimate  |           |
|--|----------------|-----------|----------------|----------------------------|--------------------------------|------------------|---|--------------------------------------|-----------|-----------|
| Economic classification<br>R'000   | Audited        | Audited   | Audited        | Main<br>appro-<br>priation | Adjusted<br>appro-<br>priation | Revised estimate |   | % Change<br>from Revised<br>estimate |           |           |
|  | 2010/11        | 2011/12   | 2012/13        | 2013/14                    | 2013/14                        | 2013/14          | 2014/15                                 | 2013/14                              | 2015/16   | 2016/17   |
| Current payments   | 15 138         | 13 150    | 26 768         | 17 909                     | 20 091                         | 20 091           | 11 229                                  | (44.11)                              | 11 701    | 12 778    |
| Compensation of employees  | 6 599          | 9 924     | 11 176         | 14 458                     | 9 697                          | 9 697            | 9 264                                   | (4.47)                               | 9 764     | 10 738    |
| Salaries and wages   | 5 997          | 9 029     | 10 166         | 13 385                     | 8 624                          | 8 624            | 8 348                                   | (3.20)                               | 8 829     | 9 751     |
| Social contributions   | 602            | 895       | 1 010          | 1 073                      | 1 073                          | 1 073            | 916                                     | (14.63)                              | 935       | 987       |
| Goods and services   | 8 523          | 3 222     | 15 592         | 3 451                      | 10 394                         | 10 394           | 1 965                                   | (81.09)                              | 1 937     | 2 040     |
| of which   |                |           |                |                            |                                |                  |   |                                      |           |           |
| Administrative fees<br>Advertising<br>Assets <r5 000<="" td=""><td>18<br/>1<br/>461</td><td>39</td><td>54<br/>18</td><td>53</td><td>23</td><td>23</td><td>13</td><td>(43.48)</td><td>14</td><td>15</td></r5> | 18<br>1<br>461 | 39        | 54<br>18       | 53                         | 23                             | 23               | 13                                      | (43.48)                              | 14        | 15        |
| Bursaries: Employees   | 45             |           | 369            |                            |                                |                  |   |                                      |           |           |
| Catering: Departmental activities Communication  | 86<br>13       | 105<br>22 | 70<br>10       | 59<br>8                    | 26<br>3                        | 26<br>3          | 25<br>5                                 | (3.85)<br>66.67                      | 26<br>5   | 27<br>5   |
| Communication Computer services  | 1 837          | 949       | 10             | 143                        | 143                            | 143              | 5                                       | (100.00)                             | Э         | ٥         |
| Cons/prof: Business and advisory   | 5 068          | 1 416     | 1 773          | 2 176                      | 1 905                          | 1 905            | 1 260                                   | (33.86)                              | 1 322     | 1 388     |
| services Cons/prof: Legal costs Contractors Agency and support/  | 8              | 14<br>7   | 49<br>12 161   |                            | 7 669                          | 7 669            |   | (100.00)                             |           |           |
| outsourced services<br>Entertainment   | 1              | 7<br>2    | 5<br>2         | 7                          | 9                              | 9                | 2                                       | (77.78)                              |           |           |
| Inventory: Clothing material and accessories Inventory: Food and food supplies   | 1              | 2         | 30             |                            |                                |                  |   |                                      |           |           |
| Inventory: Materials and supplies  | 1              |           | 1              |                            | 2                              | 2                | 2                                       |                                      | 3         | 3         |
| Inventory: Other supplies Consumable: Stationery, printing & office supplies   | 1<br>105       | 109       | 1<br>161       | 3<br>182                   | 11<br>266                      | 11<br>266        | 13<br>326                               | 18.18<br>22.56                       | 12<br>217 | 13<br>233 |
| Operating leases Property payments Transport provided: Departmental activity   | 103            | 61<br>108 | 216<br>38      | 71                         |                                |                  |   |                                      |           |           |
| Travel and subsistence Training and development  | 665<br>91      | 307<br>7  | 411<br>154     | 109<br>502                 | 283<br>43                      | 283<br>43        | 308                                     | 8.83<br>(100.00)                     | 326       | 343       |
| Operating payments<br>Venues and facilities<br>Rental and hiring   | 18             | 29<br>40  | 25<br>30<br>14 | 44<br>94                   | 11                             | 11               | 11                                      |                                      | 12        | 13        |
| Interest and rent on land  | 16             | 4         | 17             |                            |                                | - 11             | • |                                      | 12        | 10        |
| Interest   |                | 4         |                |                            |                                |                  |   |                                      |           |           |
| Rent on land   | 16             | •         |                |                            |                                |                  |   |                                      |           |           |
| Transfers and subsidies to   | 35 397         | 26 100    | 19 895         | 37 232                     | 29 239                         | 29 239           | 56 837                                  | 94.39                                | 61 099    | 68 278    |
| Non-profit institutions  | 35 397         | 26 100    | 19 543         | 37 232                     | 29 164                         | 29 164           | 56 837                                  | 94.89                                | 61 099    | 68 278    |
| Households   |                |           | 352            |                            | 75                             | 75               |   | (100.00)                             |           |           |
| Social benefits  |                |           | 30             |                            | 75                             | 75               |   | (100.00)                             |           |           |
| Other transfers to households  |                |           | 322            |                            |                                |                  |   |                                      |           |           |
| Payments for capital assets  | 8 508          | 21        | 58             | 44                         | 29                             | 29               | 46                                      | 58.62                                | 48        | 48        |
| Machinery and equipment  | 8 508          | 21        | 58             | 44                         | 29                             | 29               | 46                                      | 58.62                                | 48        | 48        |
| Transport equipment  |                |           | 38             |                            |                                |                  |   |                                      | <u> </u>  |           |
| Other machinery and equipment  | 8 508          | 21        | 20             | 44                         | 29                             | 29               | 46                                      | 58.62                                | 48        | 48        |
| Total economic classification  | 59 043         | 39 271    | 46 721         | 55 185                     | 49 359                         | 49 359           | 68 112                                  | 37.99                                | 72 848    | 81 104    |

Table A.3 Provincial payments and estimates by district and local municipality

|   |                 | Outcome         |                 |                                       |                                |                          |           | Medium-term  | estimate  |           |
|---|-----------------|-----------------|-----------------|---------------------------------------|--------------------------------|--------------------------|-----------|--|-----------|-----------|
| Municipalities<br>R'000   | Audited 2010/11 | Audited 2011/12 | Audited 2012/13 | Main<br>appro-<br>priation<br>2013/14 | Adjusted appropriation 2013/14 | Revised estimate 2013/14 | 2014/15   | % Change<br>from<br>Revised<br>estimate<br>2013/14 | 2015/16   | 2016/17   |
| Cape Town Metro   | 715 476         | 753 610         | 802 160         | 916 154                               | 925 796                        | 925 796                  | 1 021 821 | 10.37  | 1 083 137 | 1 146 135 |
| West Coast Municipalities                                       | 32 703          | 38 425          | 42 303          | 48 658                                | 48 658                         | 48 658                   | 59 772    | 22.84  | 63 358    | 66 577    |
| Matzikama   | 32 703          | 38 425          | 42 303          | 48 658                                | 48 658                         | 48 658                   | 59 772    | 22.84  | 63 358    | 66 577    |
| Cape Winelands Municipalities                                   | 217 156         | 243 337         | 258 018         | 280 326                               | 280 326                        | 280 326                  | 300 282   | 7.12   | 318 299   | 334 469   |
| Across wards and municipal projects                             | 217 156         | 243 337         | 258 018         | 280 326                               | 280 326                        | 280 326                  | 300 282   | 7.12   | 318 299   | 334 469   |
| Overberg Municipalities   | 13 014          | 16 516          | 18 151          | 25 071                                | 25 071                         | 25 071                   | 33 229    | 32.54  | 35 223    | 37 012    |
| Across wards and municipal projects                             | 13 014          | 16 516          | 18 151          | 25 071                                | 25 071                         | 25 071                   | 33 229    | 32.54  | 35 223    | 37 012    |
| Eden Municipalities   | 161 893         | 176 111         | 185 376         | 200 434                               | 200 434                        | 200 434                  | 223 100   | 11.31  | 236 486   | 248 499   |
| George  | 118 818         | 126 803         | 133 063         | 145 121                               | 145 121                        | 145 121                  | 161 712   | 11.43  | 170 649   | 175 397   |
| Oudtshoorn  | 43 075          | 49 308          | 52 313          | 55 313                                | 55 313                         | 55 313                   | 61 388    | 10.98  | 65 837    | 73 102    |
| Central Karoo Municipalities                                    | 81 941          | 89 003          | 96 219          | 106 959                               | 106 959                        | 106 959                  | 117 729   | 10.07  | 124 793   | 131 133   |
| Beaufort West   | 81 941          | 89 003          | 96 219          | 106 959                               | 106 959                        | 106 959                  | 117 729   | 10.07  | 124 793   | 131 133   |
| Total provincial expenditure by district and local municipality | 1 222 183       | 1 317 002       | 1 402 227       | 1 577 602                             | 1 587 244                      | 1 587 244                | 1 755 933 | 10.63  | 1 861 296 | 1 963 825 |

Note: Projects disaggregated per district.

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|            |   |   |   |         | Type of infrastructure                | ucture         | Project duration | duration        |                      |             | Targeted                         | Total project<br>original | Expenditure<br>to date from | Professional<br>Fees Budget | Construction/<br>Maintenance<br>Budget | Total<br>available | MTEF Forward estimates | d estimates  |
|------------|---|---|---|---------|---------------------------------------|----------------|------------------|-----------------|----------------------|-------------|----------------------------------|---------------------------|-----------------------------|-----------------------------|--|--------------------|------------------------|--------------|
| Š.         | Project name  | Region/<br>District                       | Municipality  | SIP     |                                       | Units          | Date:            | Date:<br>Finish | Source of funding    | Programme   | number of<br>jobs for<br>2014/15 | cost                      | previous year               | -                           | MTEF 2014/15                           |                    | MTEF 2015/16           | MTEF 2016/17 |
|            |   |   |   |         | Old-age home; Day<br>Care Centre etc. | of facilities) | Note 1           | Note 2          |                      |             |                                  | R'000                     | R'000                       | R'000                       | R'000                                  | R'000              | R'000                  | R'000        |
| - Z        | W AND REPLA   | 1. NEW AND REPLACEMENT ASSETS             | ွှ  |         |                                       |                |                  |                 |                      |             |                                  |                           |                             |                             |  |                    |                        |              |
|            |   |   |   |         |                                       |                |                  |                 |                      |             |                                  |                           |                             |                             |  |                    |                        |              |
| ТОТ        | L: NEW AND R  | TOTAL: NEW AND REPLACEMENT ASSETS         | SSETS   |         |                                       |                |                  |                 |                      |             |                                  |                           |                             |                             |  |                    |                        |              |
| 2. UP      | 2. UPGRADES AND ADDITIONS                           | ADDITIONS                                 |   |         |                                       |                |                  |                 |                      |             |                                  |                           |                             |                             |  |                    |                        |              |
|            |   |   |   |         |                                       |                |                  |                 |                      |             |                                  |                           |                             |                             |  |                    |                        |              |
| TOTA       | L: UPGRADES   | TOTAL: UPGRADES AND ADDITIONS             |   |         |                                       |                |                  |                 |                      | Ī           |                                  |                           |                             |                             |  |                    |                        |              |
| 3.<br>R    | HABILITATION  | , RENOVATIONS                             | 3. REHABILITATION, RENOVATIONS AND REFURBISHMENTS     | HMENTS  | ·                                     | •              | •                |                 |                      |             |                                  |                           |                             |                             |  |                    |                        |              |
| -          | 1 Bonnytoun   | Cape Town Metro City of Cape Town         | City of Cape Town                                     |         | Child and Youth Care<br>Facility      |                | 2014/04/01       | 2015/03/31      | Equitable Share      | Programme 4 |                                  | 1 000                     |                             | 120                         | 880                                    | 1 000              |                        |              |
| 2          | Tenderten   | Cape Town Metro                           | City of Cape Town                                     |         | Child and Youth Care<br>Facility      |                | 2014/04/01       | 2015/03/31      | Equitable Share      | Programme 4 |                                  | 1 500                     |                             | 180                         | 1 320                                  | 1 500              |                        |              |
| e          | Vredelus  | Cape Town Metro                           | City of Cape Town                                     |         | Child and Youth Care<br>Facility      |                | 2014/04/01       | 2015/03/31      | Equitable F<br>Share | Programme 4 |                                  | 8 000                     |                             | 096                         | 7 040                                  | 8 000              |                        |              |
| 4<br>OFOI  | Outsource<br>Facilities:<br>Clanwilliam/<br>Horizon | West Coast Cape<br>Town Metro             | Cederberg/City of                                     |         | Child and Youth Care<br>Facility      |                | 2014/04/01       | 2015/03/31      | Equitable R          | Programme 4 |                                  | 2 500                     |                             | 300                         | 2 200                                  | 2 500              |                        |              |
| 2          | De Novo   | Cape Town Metro                           | City of Cape Town                                     |         | Substance Abuse<br>Centre             |                | 2014/04/01       | 2015/03/31      | Equitable F<br>Share | Programme 4 |                                  | 1 000                     |                             | 120                         | 880                                    | 1 000              |                        |              |
| φ<br>X K O | Kensington/WC<br>Rehabilitation<br>Centre           | Cape Town Metro                           | City of Cape Town                                     |         | Substance Abuse<br>Centre             |                | 2014/04/01       | 2015/03/31      | Equitable<br>Share   | Programme 4 |                                  | 3 000                     |                             | 360                         | 2 640                                  | 3 000              |                        |              |
| TOTA       | L: REHABILITA                                       | TION, RENOVAT                             | TOTAL: REHABILITATION, RENOVATIONS AND REFURBISHMENTS | RBISHME | UTS                                   |                |                  |                 |                      |             |                                  | 17 000                    |                             | 2 040                       | 14 960                                 | 17 000             |                        |              |
| 4. MA      | 4. MAINTENANCE                                      |   |   |         |                                       |                |                  |                 |                      |             |                                  |                           |                             |                             |  |                    |                        |              |
|            |   |   |   |         |                                       |                |                  |                 |                      |             |                                  |                           |                             |                             |  |                    |                        |              |
| TOTA       | L: MAINTENAN  | TOTAL: MAINTENANCE AND REPAIRS            | S   |         |                                       |                |                  |                 |                      |             |                                  |                           |                             |                             |  |                    |                        |              |
| INFR-      | STRUCTURE   | INFRASTRUCTURE TRANSFERS - CURRENT        | RRENT   |         |                                       |                |                  |                 |                      |             |                                  |                           |                             |                             |  |                    |                        |              |
| TOTA       | L: INFRASTRU  | TOTAL: INFRASTRUCTURE TRANSFERS - CURRENT | ERS - CURRENT   |         |                                       |                |                  |                 |                      |             |                                  |                           |                             |                             |  |                    |                        |              |
| INFR/      | STRUCTURE   | INFRASTRUCTURE TRANSFERS - CAPITAL        | PITAL   |         |                                       |                |                  |                 |                      |             |                                  |                           |                             |                             |  |                    |                        |              |
|            |   |   |   |         |                                       |                |                  |                 |                      |             |                                  |                           |                             |                             |  |                    |                        |              |
| ТОТ        | L: INFRASTRU  | TOTAL: INFRASTRUCTURE TRANSFERS - CAPITAL | ERS - CAPITAL   |         |                                       |                |                  |                 |                      |             |                                  |                           |                             |                             |  |                    |                        |              |
| ТОТ        | TOTAL: INFRASTRUCTURE                               | CTURE                                     |   |         |                                       |                |                  |                 |                      |             |                                  | 17 000                    |                             | 2 040                       | 14 960                                 | 17 000             |                        |              |